

CITY OF
Sturgis
MICHIGAN

FY 2021-22

OPERATING BUDGET

As approved by the City Commission August 11th, 2021



Sturgis City Commission

Mayor – Robert Hile – Precinct 4

Vice-Mayor Jeff Mullins — Precinct 1

COMMISSIONERS

Richard Bir Precinct 1

Travis Klinger Precinct 2

Justin Wickey Precinct 2

Suzanne Malone..... Precinct 3

Marvin Smith Precinct 3

Karl Littman Precinct 4

Jon Good At Large



A GREAT PLACE TO DO BUSINESS

Business | Quality Jobs Sturgis will be a leader in the region in creating quality jobs through business expansion and attraction.

Business | Entrepreneurs Sturgis will be a premier community for entrepreneurs.

Business | Commerce Sturgis will be the primary commerce center for the area.

Business | Workforce Sturgis will have a highly-skilled workforce with a majority of citizens who have post-high school degrees or training.

A COMMUNITY OF CHOICE

Community | Families Sturgis will be a preferred place for families to raise their children.

Community | Streets Sturgis will have one of the best street systems in Michigan.

Community | Downtown Sturgis will have a vibrant and active downtown that is the centerpiece of the community.

Community | Housing Sturgis will be the desired location in the area for people seeking quality housing and neighborhoods.

Community | Seniors Sturgis will be an attractive community for retirees and seniors.



TO: Honorable Mayor and City Commissioners
FROM: Michael L. Hughes, City Manager
DATE: August 11, 2021
RE: Fiscal Year 2021-22 Budget

Dear Honorable Mayor and City Commission:

In accordance with Chapter XIV, Section 3 of the City Charter, the City Manager is required to submit a recommended budget for the ensuing fiscal year to the City Commission on or before August 1st. The City Commission must adopt a budget on or before August 20th of each year and fix the amount of appropriations. The General Property Tax Act requires that the City Commission hold a public hearing before its final adoption.

INTRODUCTION

Last year was an unprecedented time and the development of the budget was like no other that I have experienced in my local government career. This year presents new challenges, in particular labor shortages that are forcing employers to rethink compensation and consider innovative options not only to retain and attract employees, but also to continue operations. For the City of Sturgis, attracting part-time and seasonal workers has been extremely difficult, impacting the ability to adequately maintain parks facilities and properly staff the Sturges-Young Center for the Arts (Sturges-Young). Consequently, due to almost no staff for serving and setup, the Sturges-Young discontinued its food service operation and transitioned to a catering model.

Signs of local economic prosperity like home sales, a return to extremely low unemployment rates after the height of the COVID-19 shutdowns and building permit revenue have been strong. These indicators also have flip sides for residents and businesses, creating tight housing and labor markets.

As with most things, even positive changes create new challenges for local government as well, particularly with staffing levels and the organization's capacity to adequately deliver services. From an organizational standpoint, we have been at a crossroads between level of service expectations and the ability to execute operations and implement capital projects with current resource levels. For that reason, the FY 2020-21 budget included staffing increases for the Electric Department, Public Services, Sturges-Young Center for the Arts, Engineering and Community Development as well as administrative support positions. The total number of full-time employees programmed for the FY 2020-21 budget was 104, still significantly lower than the City's staffing of 119 full-time employees in 2005. Filling these budgeted positions has been challenging, and we continue to look for ways to fill these needed roles. We are cautiously considering these staff additions given the uncertainty of the future.

The proposed FY 2021-22 budget moves forward with capital plans and maintains current operations. City staff will keep a watchful eye on budget impacts and respond accordingly.

SUMMARY

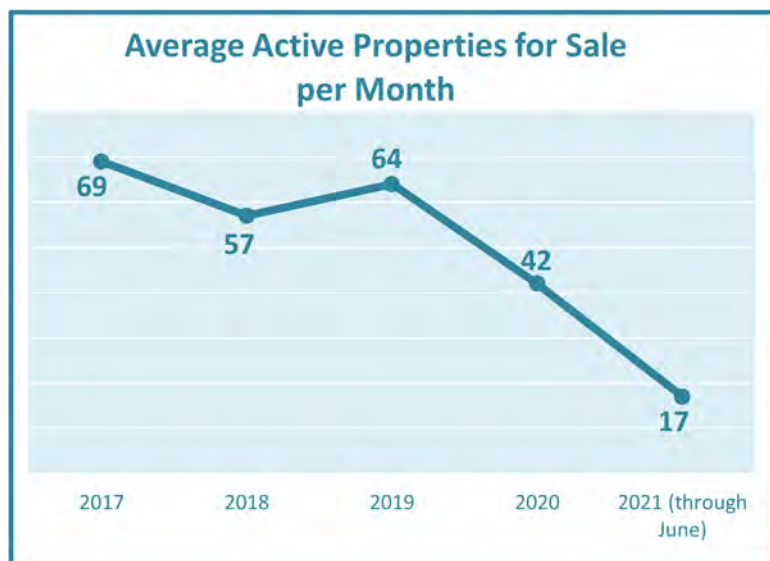
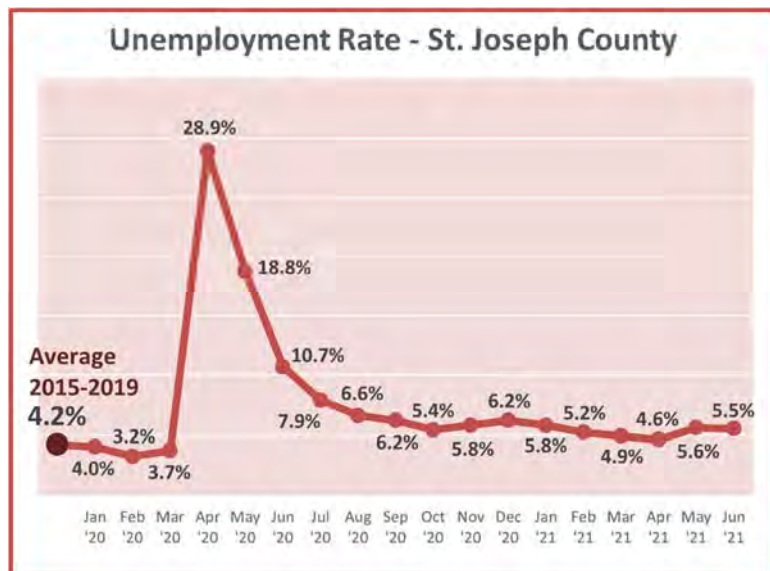
Each year as part of my budget memo to the City Commission, I identify financial impacts including concerns and improvements as well as outcomes of strategies we have implemented to improve the City's financial position. My goal is to create a narrative of the budget helping those interested in understanding the City's financial position. Of course, the City's financial position is fluid and ever changing, so this budget memo really serves as a snapshot in time.

The following are key issues for understanding the City's financial position:

- As mentioned in the introduction, recent indicators present a favorable local economic condition that also presents challenges in the community. Prior to the effects of the COVID-19 pandemic shutdown, the unemployment rate was at a historically low level, averaging 4.2% between 2015 and 2019 and bottoming out at 3.2% in the months leading up to the COVID-19 shutdowns. Unemployment spiked sharply in April of 2020 to nearly 30% before dropping down and stabilizing between 5 and 5.5% around October of 2020 through June of this year.

As shown in the chart on this page, the average number of properties active for sale in a month is trending at low numbers. While I view this as a "good problem" and necessary to create demand

for new home construction, employers have communicated difficulty in recruiting talent due to a lack of housing options. Building permit revenue and the number of building permits are at historically high levels demonstrating that construction and reinvestment is solid.



- The State of Michigan projected a \$3.2 billion shortfall in 2020. With an historic influx of federal funding, there is much uncertainty about the financial condition of the State of Michigan.
- From a tax perspective, even with the addition of 3 mils for streets and sidewalks and the increase in the general operating millage in recent years, the City's tax rate of 13.4518 mils (10.4623 mils operating, 2.9895 mils dedicated street and sidewalk repair) compares quite favorably to cities in southwest Michigan. This demonstrates a tradition of fiscal responsibility by the City of Sturgis, but also allows the City Commission flexibility to consider increasing the millage rate in the future for projects or services that it deems necessary while maintaining a competitive edge.
- Progress has been made in regard to state funding for road maintenance. Act 51 funds are intended to construct and repair street/road systems in Michigan. It remains widely accepted that the revenue allocations are inadequate. While City taxpayers stepped up to address street capital repairs through increased

2020 Millage Rate Comparison: Cities in Eight Southwest Michigan Counties

City	County	Population (2010)	Millage Rate (2020)
New Buffalo	Berrien	1,883	10.6400
Portage	Kalamazoo	46,292	10.8646
Galesburg	Kalamazoo	2,009	12.0000
Reading	Hillsdale	1,078	12.5302
Lichfield	Hillsdale	1,369	13.0000
Sturgis*	St. Joseph	10,994	13.4518
Kalamazoo	Kalamazoo	74,262	13.8000
Niles	Berrien	11,600	14.4138
Coldwater	Branch	10,945	14.5660
Springfield	Calhoun	5,260	15.0000
South Haven	Van Buren	4,403	15.1050
Hartford	Van Buren	2,688	15.8770
Battle Creek	Calhoun	52,347	15.9340
Bridgeman	Berrien	2,291	16.1499
Jonesville	Hillsdale	2,215	16.3880
Parchment	Kalamazoo	1,804	16.7239
Coloma	Berrien	1,483	17.2849
Bronson	Branch	2,349	17.5152
Dowagiac	Cass	5,879	17.6688
Bangor	Van Buren	1,885	17.7104
Gobles	Van Buren	829	18.1913
Buchanan	Berrien	4,456	18.5981
St. Joseph	Berrien	8,365	18.9051
Marshall	Calhoun	7,088	19.4853
Three Rivers	St. Joseph	7,811	19.6399
Albion	Calhoun	8,616	19.8337
Hillsdale	Hillsdale	8,305	19.8962
Watervliet	Berrien	1,735	23.1003
Benton Harbor	Berrien	10,038	25.6031

* City of Sturgis reflects Commission-approved rate for 2021

property taxes, routine maintenance and operations like snow plowing, street sweeping, pothole patching, etc. had been an annual struggle given the funds redistributed to the City in past years. Funding changes were made that increased revenue but is far from the funding level necessary to characterize it as a complete solution. While Major and Local Street funds have transitioned from threatened to healthy, it is difficult to project this funding in the short-term.

- The Sturges-Young and Doyle Community Center were essentially shut down or severely restricted for public use by the Governor's Executive Orders during 2020. Efforts were made to limit expenses and conduct activities to prepare for reopening, however revenue was greatly impacted. Due to severe shortage of staffing at the Sturges-Young, the food operation was discontinued and a catering model adopted.
- For many years the flat nature of property tax and utility consumption make it difficult to keep pace with rising expenses. However, property values are experiencing significant increases with the County Equalization Department reporting a 31.7% increase over State Equalized Values for 2020.
- The relatively new mandate from the Michigan Department of Environment, Great Lakes and Energy (EGLE) regarding lead and copper water service lines has had a substantial impact on rates for the Water Fund. This mandate requires cities to inventory and replace lead services, including the private property owner's service line. The proposed rate design for the water fund is 6.9% for three years.
- The City's dedicated street millage will expire in 2022. A request for a renewal is anticipated for another 10 years in 2022.
- The City is slated to receive \$1,136,805 in Coronavirus State and Local Fiscal Recovery Funds established by the American Rescue Plan Act of 2021. This emergency funding is for responding to acute pandemic response needs, filling revenue shortfalls, and supporting the communities and populations hardest-hit by the COVID-19 crisis.

With respect to reinvestment in infrastructure, which is critical for growth and vitality, the City of Sturgis continues investment with a number of significant projects. Highlights include:

- Street reconstruction, rehabilitation, and repair
- Water service line and main replacement
- Wastewater Treatment Plant improvements and collection system rehabilitation
- Sanitary sewer lift station
- Electric distribution, transmission, substation, and hydroelectric improvements
- Thurston Woods Park improvements

The FY 2021-22 budget provides for various facility improvements for downtown parking lots, Public Services Utility Building, the Sturges-Young Center for the Arts, the Doyle Community Center, and the Police/Fire Building. The budget also includes purchase and replacement of essential vehicles and equipment such as a tanker truck, two patrol vehicles, a telehandler and a meter technician van. Other important equipment purchases include routine replacement of Fire Department SCBA units and turnout gear.

BUDGET GOALS

The primary goal in developing the annual operating budget is to continue to provide a wide range of City services that meet the community's needs, and at the same time, maintain the current City operating levy. This goal has been accomplished while:

- Maintaining an adequate contingency reserve in the City's General Fund balance
- Providing service levels and quality as established by the City Commission
- Providing for the City's needed infrastructure improvements

BUDGET HIGHLIGHTS

General Fund

General Fund revenues are projected at \$9,767,740, a 10.38% decrease. The budget assumes a 17.6% increase in state revenue sharing and continuing the property tax administration fee (projected to generate \$131,907 for FY 2021-22). General Fund total expenditures are budgeted at \$10,233,828, a 11.1% increase from the FY 2020-21 budgeted amount. The General Fund budget includes a slight decrease in fund balance reserves, resulting in an expected fund balance level of 23.77%.

With the elimination of personal property tax, the State provided a method of reimbursement to municipalities for lost tax revenue via the Local Community Stabilization Authority (LCSA). We are budgeting \$1.6 million in revenue for the LCSA for FY 2021-22. We are uncertain of how much we will consistently receive, but year-to-year consistency has provided more confidence. In 2019, the LCSA began phasing in a formula using current personal property tax numbers for each community and distributed funding proportionally compared to other municipalities. With the change in the formula, it is important that the City continues to support its industrial employers to ensure that they are growing and reinvesting in their businesses.

Major/Local Streets, Street Repair Fund & Street and Sidewalk Improvement Fund

As a result of the approved dedicated millage for street and sidewalk improvements, a new fund was created in 2013; 204 Street and Sidewalk Improvement Fund. The purpose of the fund is to segregate the earmarked tax revenue so that we can clearly demonstrate what projects are paid for by the dedicated street millage.

In FY 2021-22 the dedicated street millage revenue is projected at \$730,000. There is an additional \$211,900 budgeted due to the State amending the LCSA formula to include this millage. The FY 2021-22 budget includes a substantial resurfacing and repair program included in the Major and Local Street budgets. The other major street projects programmed are reconstruction of W. Congress St. and the N. Franks Ave. Roundabout.; in total budgeted at about \$615,000.

For years, both Major and Local Street funds battled to pay for operational expenditures and drew down on fund balance. As previously mentioned, changes to state funding of the Act 51 (gas tax) revenue have improved the revenue position of these funds. The budget projects that Major and Local Streets Act 51 funding will each have increases of 21.8% and 26% respectively, with total Act 51 revenue projected at \$1,413,189.

Downtown Development Authority (DDA)

Decreases in property tax values in the downtown dating back to FY 2009-10 continue to impact the DDA's TIF captured value. While the TIF revenue is projected to increase in FY 2021-22, the fund receives 44% less



property tax revenue today as compared to FY 2009-10. Because property tax is the principal revenue source for the fund, substantial changes have been made over time to provide a balanced budget. The Downtown Development Authority worked to restructure itself to address this new fiscal reality. Despite the DDA TIF's financial woes the downtown appears healthy, but still impacted by COVID-19. The vacancy rate downtown is currently 7.9%, increased by new vacancies, most notably the closure of the Salvation Army's retail storefront. In an effort to continue positive momentum, the DDA Board hired a Downtown Event Coordinator to assist with organizing and promoting downtown events. This is consistent with the Sturgis 2022 goal of having a vibrant and active downtown that is the centerpiece of the community. After COVID-19 severely limited the DDA's ability to hold events in 2020, events and activities have returned, so far with good attendance.

Sturges-Young Center for the Arts and Doyle Community Center Funds

The Sturges-Young Center for the Arts Fund has been an area of concern – the cost of performances as well as the change in entertainment consumption and sponsorship support has made the provision of performances difficult at best. Coupled with the capital needs of an aging facility, the Sturges-Young has continued to struggle financially even as its board has worked to enhance its offerings to the community. Significant efforts have been made to renovate the facility, address staffing issues, implement elements of the strategic plan and improve operations. While all these efforts were teed up and progressing, the COVID-19 pandemic brought them to an abrupt halt. While attempting to emerge from a shuttered position, we found that essential part-time staff didn't return to work and those that did at some point pursued other opportunities. The lack of available workers for food operations, serving and setup forced the transition from an in-house food service operation to a catering model. As a result, the FY 2021-22 budget projects a decrease in food sales. The Sturges-Young will continue some concessions and liquor sales.

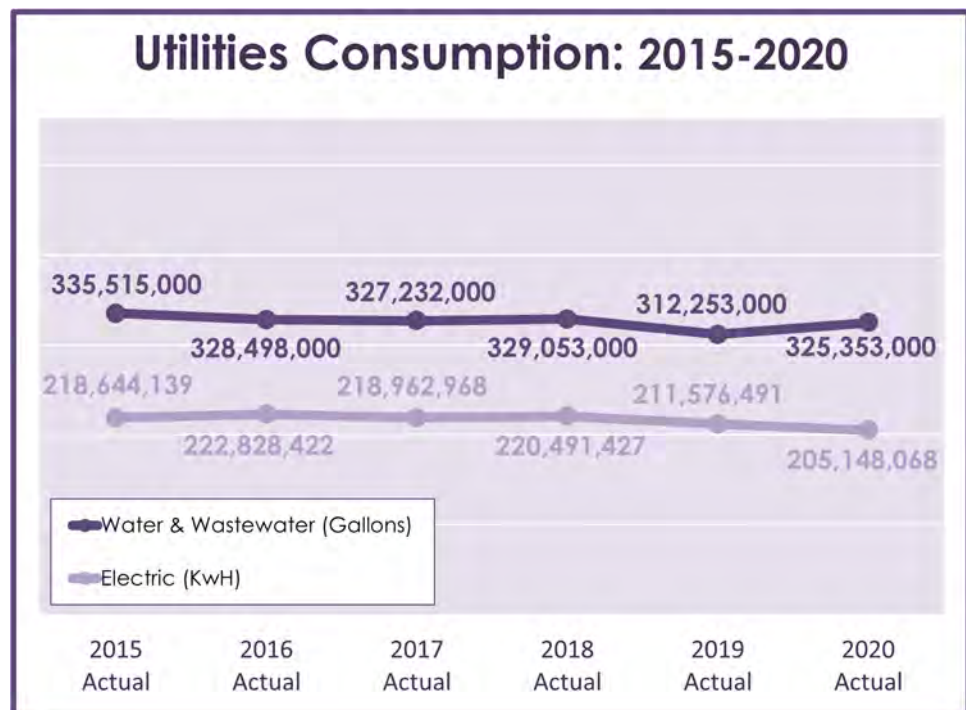
Similarly, the Doyle Community Center was severely impacted due to Executive Orders from the Governor either limiting or prohibiting operation. The Doyle Community Center Fund is primarily supported by revenue from memberships, as well as court rentals, endowment funding and various other program revenues. Increasing trends of healthy and active lifestyles have improved the financial condition of the Doyle Community Center over time. Reinvestment in the facility in the form of capital projects like a new track and court surface and a building addition for a new 24-hour weight room has resulted in increased memberships. Membership revenue is projected to be the same as budgeted in FY 2019-20. The Doyle Community Center Fund is budgeted to receive a \$59,040 transfer from the General Fund in FY 2021-22. This number increased from the previous fiscal year, but down from the high of \$65,000 in 1998. The Doyle Community Center fared better with attracting employees when reopening and membership revenue is steadily returning to pre-pandemic level. FY 2021-22 will be telling in terms of revenue and community use of the Doyle Community Center in a post-pandemic world.

Capital Reserve Fund

The FY 2021-22 budget maintains service levels, which is no small feat in this challenging economic environment. Creative use and constant search of grant funds makes many improvements and projects possible, but unfortunately available funds and grant resources do not address all of the City's infrastructure needs. A contribution from the General Fund of \$620,000 is budgeted to replenish monies in the Capital Reserve Fund so that funding is available over time for facility and infrastructure replacement and improvement. Notable contributions for FY 2021-22 include Doyle Community Center Fund and Sturges-Young Center for the Arts Fund for facility improvements as well as \$420,000 for the Thurston Woods Park improvements and splash pad project.

Utilities: Electric, Wastewater and Water

The City Commission has worked over time to improve the health of these funds by means of regular and measured rate increases. At the same time water and wastewater consumption has steadily decreased over the last 15 years from 470 million gallons in 2006 to 325 million gallons in 2020. This coupled with State mandates and capital needs born from aging infrastructure translates to future rate increases to maintain financial stability.



Electric consumption has remained consistent over the last decade averaging at 218 million kWh. Compared with these averages, 2019 and 2020 brought decreases in consumption due to energy saving opportunities combined shutdowns caused by the pandemic.

Noteworthy budgeted capital improvements include the electric rural transmission line and distribution system replacement, substation improvements, wastewater treatment plant and equipment repairs and replacement and lead service line and water main replacement.

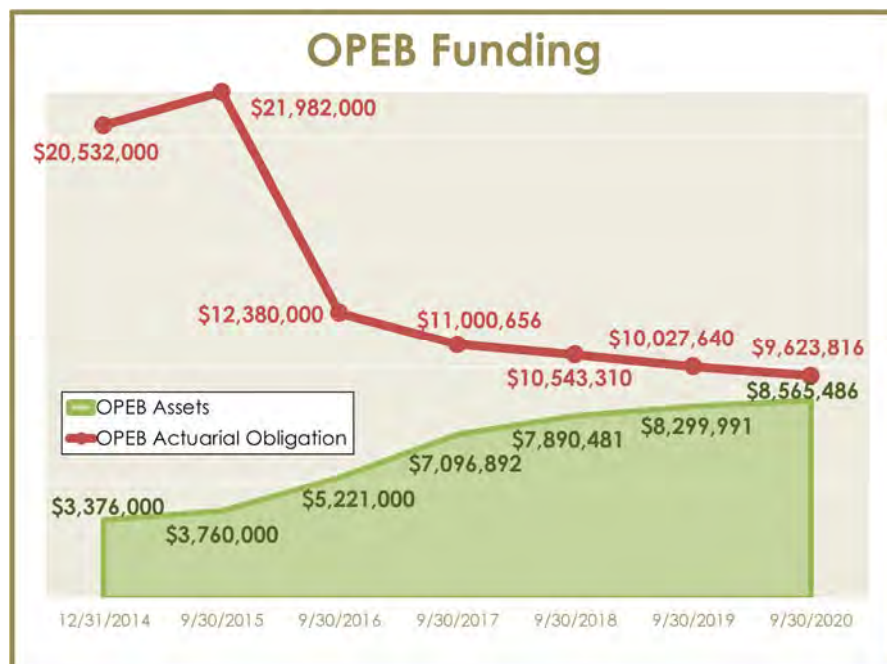
Included in the budget are the rate schedules for water, sewer and electric. Due to the position of the utility funds, we have been and continue to be able to recommend reasonable increases that have less impact on the customer. To avoid the major increases that have caused issues in other communities, the key will be to review rates and implement adjustments on a consistent basis now and in the future.

Given the fixed costs associated with providing utility services, the principal method of maintaining healthy funds is to establish rates that cover operational costs, debt obligations and necessary capital improvements. As mentioned, EGLE is mandating municipalities to inventory and replace lead services, including the private property owner's service line. This is a major driver of rate increases. The budget includes a 6.9% increase for the Water Fund for three years, no rate increase for the Wastewater Fund in year one, but a 2.5% increase for year's two and three and no rate increase for the Electric Fund for the next fiscal year.

The electric fund transitioned last year from purchasing power by a full requirements wholesale power purchase contract to a joint action agency model. The Michigan Public Power Agency now manages the City's purchase of power, and we believe it will bring long-term benefits to the electric utility and its customers. A 5.8% average overall rate decrease in 2020 was primarily due to passing on lower power supply costs to the customer.

Pension and OPEB

The State of Michigan enacted Public Act 202 in 2017 to promote transparency, identification of potential problems, fiscal health, and an action plan for underfunded plans. For pension plans the underfunded trigger is 60% and for Other Post Employment Benefits (OPEB) plans 40%. The law requires adherence to funding, assumptions, and annual reporting. As of the last valuation date of September 30, 2020, the City's pension plan is funded at 100% and the OPEB Plan to 89%.



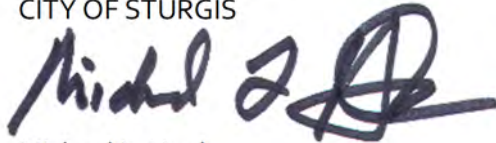
CLOSING

City staff has done an excellent job over time taking on the challenges that difficult financial times presented. The proposed budget provides increased capacity to move the City closer to service level expectations and needs.

I wish to take this opportunity to thank the City Commission for your guidance during the budget process. Often, the time and emotional commitment of a City Commissioner goes unnoticed, especially in a time when there are few easy decisions. Great appreciation should be given to our residents and businesses for their funding of services and infrastructure.

Lastly, I would also like to thank City staff for their hard work and dedication in preparing this budget. Our management team and employees work diligently to provide excellent service and to improve the performance of their departments. Special recognition should be given to City Controller/Finance Director Holly Keyser, City Clerk/Treasurer Ken Rhodes and Assistant City Manager Andrew Kuk for exceptional dedication and skill in meeting the challenge to create a budget that achieves the priorities of the City Commission and Sturgis residents.

Respectfully Submitted,
CITY OF STURGIS

A handwritten signature in dark ink, appearing to read "Michael L. Hughes", with a stylized, looped flourish at the end.

Michael L. Hughes
City Manager



Table of Contents

City of Sturgis Budget

Fiscal Year 2021-2022

Budget Memorandum	i
Budget Summary and Appropriation Resolution	1
Debt Summary	3
Estimated Property Tax Revenue	4
General Fund Revenue	5
General Fund Expenditures	6
Street Repair Fund	10
Major Street Fund	11
Local Street Fund	12
Street and Sidewalk Improvement Fund	13
Cemetery Fund	14
Drug Enforcement Fund	15
Downtown Development Authority	16
Kirsch Municipal Airport Fund	17
Brownfield Redevelopment Authority	18
Economic Development Fund	19
Building Department Fund	20
Local Development Finance Authority	21
Housing Department Fund	22
Sturges-Young Center for the Arts Fund	23
Council of the Arts Fund	24
Recreation Fund	25
Doyle Community Center Fund	26
Sturgis Building Authority	27
Capital Reserve Fund	28
Capital Project Fund (Splash Pad and Park Improvements)	29
Electric Fund	30
Wastewater Fund	32
Water Fund	34
Motor Vehicle Fund	36
Employee Benefit Fund	37
Workers Compensation Fund	38
Utility Rates	39
Capital and Extraordinary Expenses	43
Fee Schedule	50

CITY OF STURGIS 2021-2022 FISCAL YEAR BUDGET SUMMARY AND APPROPRIATION RESOLUTION

After holding a public hearing on August 11, 2021 and receiving public comment on the 2021-2022 Budget, it is moved by Commissioner Good and seconded by Commissioner Klinger that the proposed annual budget for the year 2021-2022 of the City of Sturgis be approved. After holding a public hearing on June 23, 2021, and receiving public comment, the City elected to levy a tax rate below the maximum tax rate authorized of 11.8477 mills after statutory roll-back. The City operating tax rate is set at 10.4623 mils and the City Street and Sidewalk Improvement tax rate is set at 2.9895 mils for ad valorem parcels for the 2021-2022 fiscal year, levied in July 2021. This levy is estimated to generate \$2,736,967 in revenue including a one percent administration fee and will be used to defray the expenditures and meet the liabilities of the City of Sturgis for 2021-2022 fiscal year. City taxes shall be distributed among City funds as set forth below, and total Revenue and Expenditure appropriations shall be approved as presented in this Appropriation Resolution. Furthermore, no transfer between funds shall occur without City Commission approval.

FUND	CONTRIBUTION FROM GENERAL FUND	TOTAL REVENUE & TRANSFERS	TOTAL EXPENDITURES & TRANSFERS	CHANGE IN NET POSITION
General				
<i>Property Taxes</i>		\$2,654,370		
<i>Payment in Lieu of Taxes</i>		\$2,655,690		
<i>Federal Sources</i>		\$0		
<i>State Sources</i>		\$2,777,400		
<i>Licenses & Permits</i>		\$60,000		
<i>Charges for Services</i>		\$220,500		
<i>Fines and Fees</i>		\$33,000		
<i>Interest Income</i>		\$80,000		
<i>Other Revenue</i>		\$173,180		
<i>Administrative Reimbursement</i>		\$1,113,600		
<i>General Government</i>			\$1,587,726	
<i>Police and Fire</i>			\$4,708,712	
<i>Community Development</i>			\$240,918	
<i>Public Works</i>			\$638,220	
<i>Health and Welfare</i>			\$57,000	
<i>Recreation and Culture</i>			\$649,952	
<i>Debt Service</i>			\$19,040	
<i>Capital Outlay</i>			\$705,500	
<i>Contributions to Other Funds</i>			\$1,626,760	
General Fund Budget Totals	-	\$9,767,740	\$10,233,828	(\$466,088)

FUND	CONTRIBUTION FROM GENERAL FUND	TOTAL REVENUE & TRANSFERS	TOTAL EXPENDITURES & TRANSFERS	CHANGE IN NET POSITION
General	\$0	\$9,767,740	\$10,233,828	(\$466,088)
Street Repair	\$0	\$0	\$66,291	(\$66,291)
Major Streets	\$0	\$1,143,824	\$1,119,850	\$23,974
Local Streets	\$0	\$1,119,642	\$1,567,789	(\$448,147)
Street and SW Improvement	\$0	\$1,022,891	\$764,082	\$258,809
Cemetery	\$175,980	\$194,785	\$372,410	(\$1,645)
Drug Enforcement	\$0	\$500	\$2,280	(\$1,780)
Downtown Development	\$0	\$97,757	\$107,014	(\$9,257)
Kirsch Municipal Airport	\$90,000	\$199,005	\$288,516	\$489
Brownfield Redevelopment	\$0	\$217,104	\$220,803	(\$3,699)
Economic Development Fund	\$0	\$0	\$0	\$0
Building Department	\$0	\$65,500	\$139,184	(\$73,684)
Local Development Finance	\$0	\$50,834	\$0	\$50,834
Housing Department	\$69,920	\$100	\$69,920	\$100
Sturges-Young Center for Arts	\$352,680	\$644,310	\$1,134,410	(\$137,420)
Recreation	\$122,400	\$157,900	\$292,636	(\$12,336)
Doyle Community Center	\$59,040	\$678,900	\$748,725	(\$10,785)
Sturgis Building Authority	\$0	\$666,013	\$665,763	\$250
Capital Reserve	\$620,000	\$10,000	\$850,000	(\$220,000)
Capital Project	\$0	\$1,020,000	\$1,020,000	\$0
Electric	\$80,040	\$25,133,800	\$23,850,513	\$1,363,327
Wastewater	\$56,700	\$3,508,682	\$3,482,438	\$82,944
Water	\$0	\$1,807,300	\$1,789,884	\$17,416
Motor Vehicle	\$0	\$1,302,520	\$1,164,420	\$138,100
Employee Benefit	\$0	\$2,407,000	\$2,422,840	(\$15,840)
Workers Compensation	\$0	\$151,000	\$203,450	(\$52,450)
BUDGET TOTALS	<u>\$1,626,760</u>	<u>\$51,367,107</u>	<u>\$52,577,046</u>	<u>\$416,821</u>

Debt Summary As of Year End 9/30/2022

FUND SERVICING DEBT	DESCRIPTION OF DEBT	YEARS TO PAY	ORIGINAL ISSUE	OUTSTANDING AS OF 9/30/2021	PAYMENTS: PRINCIPAL 2021-2022	PAYMENTS: INTEREST 2021-2022
Sturgis Building Authority Bonds (Paid from lease payments received from Sturgis Hospital, Inc.)						
	Sturgis Hospital Addition (Limited Tax General Obligation)					
2014	2.00%-4.25%	13	\$9,445,000	\$7,140,000	\$385,000	\$280,513
Downtown Development Authority						
2011	Note Payable-3.29%	6	\$180,000	\$67,464	\$13,275	\$2,021
Brownfield Redevelopment Authority						
	Electric Loan MOSO Village					
2015	2.47%	30	\$1,700,000	\$1,700,000	\$0	\$0
Water						
	DWRF Loan					
2007	2.13%	6	\$1,086,070	\$371,070	\$60,000	\$7,885
	Electric Loan DTA Project					
2017	2.90%	2	\$770,000	\$163,000	\$163,000	\$3,556
Multiple (Paid from Electric, Water, Sewer, General, Doyle, and Auditorium)						
	Cap Imp RZEDB					
2010	2.65%	6	\$4,400,000	\$1,655,000	\$310,000	\$48,640
Wastewater						
2007	1.63%	8	\$2,635,587	\$1,000,587	\$140,000	\$15,122
	SRF Loan-non-taxable					
2008	2.25%	9	\$4,742,172	\$2,152,172	\$245,000	\$53,804
	SRF Loan-non-taxable					
2013A	2.00%	14	\$2,486,274	\$1,725,919	\$120,000	\$33,318
2013B	2.00%	14	\$476,674	\$291,674	\$20,000	\$7,042
Doyle						
2017	Installment Purchase	11	\$237,000	\$185,295	\$14,187	\$5,714
Motor Vehicle						
2008	Installment Purchase	2	\$398,106	\$61,743	\$34,944	\$1,833
2016	Installment Purchase	10	\$519,334	\$346,362	\$31,950	\$8,876
2021	Installment Purchase	15	\$1,216,441	\$1,187,158	\$71,240	\$22,144
Total Outstanding Debt				\$18,047,444		
Current Year's Principal Payments					\$1,608,596	
Current Year's Interest Payments						\$490,468
2021-2022 Combined Debt Service						\$2,099,064

The Statutory Limitation on General Obligation Debt is 10% of (SEV) State Equalized Value, the City currently has \$7,140,000 outstanding in regard to hospital improvements. The combined debt service changed from \$1,995,533 to \$2,099,064.

2021 City of Sturgis Estimated Property Tax Revenues

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUES					
Ad Valorem Parcels	2,383,949	2,401,250	2,384,459	2,551,266	6.2%
Special Act Parcels	53,962	57,931	58,103	53,794	-7.1%
Administration Fee	121,814	124,914	124,787	131,907	5.6%
Total Revenues	2,559,725	2,584,095	2,567,349	2,736,967	

EXPENDITURES					
DDA 1 & 2	19,681	19,683	19,683	22,598	14.8%
LDFA 1	2,272	1,040	1,040	139	-86.6%
Brownfield Kirsch Industrial	16,917	15,740	15,740	18,102	15.0%
Brownfield ATJ	240	98	98	104	6.1%
Brownfield MOSO Village	22,876	22,876	22,876	22,878	0.0%
Burr Oak 425	310	316	316	274	-13.3%
Fawn River 425	5,965	6,323	6,323	5,032	-20.4%
Sherman Twp 425	3,760	3,903	3,903	3,155	-19.2%
Sturgis Twp 425	12,895	12,990	12,990	33,231	155.8%
Total Expenditures	84,916	82,969	82,969	105,513	

NET REVENUES	2,474,809	2,501,126	2,484,380	2,631,454	
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SEV - \$315,408,200 Taxable Value - \$255,479,411

MILLAGE RATES City Operating 10.4623 / City Streets 2.9895

Revenue raised from 1 Mill = \$249,073

DDA, LDFA, and Brownfield expenses are based on the growth in property values since the creation of the district.

425 expenses are based on agreements between the City and Townships for properties transferred into the City.

101 General Fund - Revenue

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Property Taxes	2,371,781	2,368,690	2,359,593	2,499,463	5.5%
Tax Administration Fee	124,731	115,000	124,787	131,907	14.7%
Utility Payment In-Lieu Of Tax	2,736,060	2,666,160	2,666,160	2,652,690	-0.5%
Parcels Payment In Lieu Of Tax	7,097	3,000	3,000	3,000	0.0%
Interest - Property Taxes	22,051	23,000	23,000	23,000	0.0%
Business Licenses & Permits	6,800	50,000	50,000	50,000	0.0%
Federal Grants	316,010	0	6,715	0	0.0%
State Grants	5,645	4,400	4,400	4,400	0.0%
Local Community Stabilization Authority	1,354,725	940,000	1,602,075	1,600,000	70.2%
Revenue Sharing	1,075,942	997,500	1,202,066	1,173,000	17.6%
Liquor Licenses	9,366	10,000	10,000	10,000	0.0%
Charges for Services	22,785	16,500	16,500	16,500	0.0%
Rental Registrations	38,395	45,000	40,000	40,000	-11.1%
Park Shelters	280	2,000	2,000	2,000	0.0%
Franchise Fees	72,709	75,000	75,000	75,000	0.0%
Recycling Program	81,178	75,000	75,000	75,000	0.0%
Parks Pay For Play	3,955	12,000	12,000	12,000	0.0%
Fines & Forfeitures	13,691	30,000	30,000	30,000	0.0%
Civil Infractions	1,100	3,000	3,000	3,000	0.0%
Interest - Investments	70,886	170,000	40,000	80,000	-52.9%
Interest - Special Assessments	0	0	0	0	0.0%
Land Rental	9,923	9,400	9,400	530	-94.4%
Contributions - Foundation	1,645	30,000	30,000	30,000	0.0%
School Resource Officer Funding	51,377	0	0	80,000	
Miscellaneous	106,908	62,650	777,650	62,650	0.0%
Administrative Reimbursement	1,119,240	1,140,720	1,140,720	1,113,600	-2.4%
Total Revenue	9,624,280	8,849,020	10,303,066	9,767,740	

101 General Fund - Expenditures

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
GENERAL GOVERNMENT					
City Commission	38,779	45,920	45,920	46,940	2.2%
City Manager's Office	285,366	297,090	297,090	301,928	1.6%
Elections	21,960	19,940	20,440	20,780	4.2%
Assessor's Office	71,128	63,000	65,000	64,890	3.0%
City Legal Services	130,906	130,000	130,000	133,900	3.0%
City Controller's Office	429,328	539,120	539,120	551,950	2.4%
City Clerk/Treasurer's Office	239,980	238,850	238,850	243,938	2.1%
Building & Grounds	82,930	99,980	99,980	101,700	1.7%
Information Technology	119,220	101,700	115,000	121,700	19.7%
Total General Government	1,419,597	1,535,600	1,551,400	1,587,726	
POLICE DEPARTMENT					
Wages - Regular	1,498,790	1,498,820	1,533,750	1,543,780	3.0%
Wages - Overtime	113,120	178,180	124,400	183,530	3.0%
Wages - Crossing Guards	25,407	28,300	37,300	37,300	31.8%
Benefits	785,299	834,510	840,510	844,930	1.2%
Training	40,262	35,000	35,000	35,000	0.0%
Training 302 State Funds	1,072	2,000	2,000	2,000	0.0%
Office Expense	21,089	22,000	22,000	22,000	0.0%
Operating Supplies	48,800	50,750	50,750	50,750	0.0%
Professional Services	76,205	60,000	60,000	65,000	8.3%
Communications	18,349	18,800	18,800	18,800	0.0%
Transportation	174,240	183,000	183,000	192,156	5.0%
Printing & Publishing	20	1,500	1,500	1,500	0.0%
Insurance & Audit	27,557	25,000	25,000	25,000	0.0%
Utilities	16,945	23,000	23,000	23,000	0.0%
Repairs & Maintenance	34,012	35,000	35,000	35,000	0.0%
Crime Prevention	500	1,000	1,000	1,000	0.0%
Grant Expenditures	1,843	0	2,000	2,000	
Debt Service on Bonds	9,380	9,520	9,520	9,520	0.0%
Total Police Department	2,892,890	3,006,380	3,004,530	3,092,266	

101 General Fund - Expenditures

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
FIRE DEPARTMENT					
Wages - Regular	725,415	725,360	725,360	747,120	3.0%
Wages - Overtime	36,826	68,390	68,390	70,440	3.0%
Benefits	425,736	410,840	410,840	411,270	0.1%
Training	14,570	20,000	20,000	20,000	0.0%
Office Expense	8,693	10,000	10,000	10,000	0.0%
Operating Supplies	66,670	60,100	60,100	60,100	0.0%
Professional Services	28,262	20,000	28,000	30,000	50.0%
Communications	19,839	16,000	16,000	16,000	0.0%
Transportation	166,200	174,600	174,600	183,336	5.0%
Printing & Publishing	85	3,200	3,200	3,200	0.0%
Insurance & Audit	7,575	6,500	6,500	6,500	0.0%
Utilities	16,945	24,500	24,500	24,500	0.0%
Repairs & Maintenance	24,663	35,000	35,000	35,000	0.0%
Rentals (Hydrant Maintenance)	6,500	6,500	6,500	6,500	0.0%
Grant Expenditures	4,542	0	2,000	2,000	
Debt Service on Bonds	9,380	9,520	9,520	9,520	0.0%
Total Fire Department	1,561,901	1,590,510	1,600,510	1,635,486	
PROPERTY MAINTENANCE					
Wages	72,293	67,690	74,100	76,320	12.7%
Benefits	37,272	36,530	37,790	39,670	8.6%
Training	0	2,000	2,000	2,000	0.0%
Office Expense	2,373	3,000	3,000	3,000	0.0%
Operating Expense	664	1,000	1,000	1,000	0.0%
Professional Services	0	0	0	0	0.0%
Transportation	1,440	1,560	1,560	1,644	5.4%
Premier Property Rebate	50	0	100	100	0.0%
Total Property Maintenance	114,092	111,780	119,550	123,734	
PLANNING & ZONING					
Planning Board	170	1,000	1,000	1,000	0.0%
Wages	38,288	37,970	37,970	39,110	3.0%
Wages - Overtime	44	0	1,000	1,000	
Benefits	18,900	18,820	18,820	19,730	4.8%
Training	0	2,000	2,000	2,000	0.0%
Office Expense	2,707	2,600	2,600	2,600	0.0%
Operating Expense	8,955	6,000	6,100	6,100	1.7%
Professional Services	27,500	44,000	44,000	44,000	0.0%
Transportation	1,440	1,560	1,560	1,644	5.4%
Total Planning & Zoning	98,004	113,950	115,050	117,184	

101 General Fund - Expenditures

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
BRUSH & LEAF PICKUP					
Wages	58,666	33,290	60,000	61,800	85.6%
Benefits	19,858	25,480	25,480	26,610	4.4%
Operating Expense	10,305	18,000	18,000	18,000	0.0%
Transportation	44,400	46,620	46,620	48,948	5.0%
Total Brush & Leaf Pickup	133,229	123,390	150,100	155,358	
ENGINEERING DEPARTMENT					
Wages	90,197	141,280	90,000	160,520	13.6%
Benefits	34,929	69,890	40,380	81,150	16.1%
Office Expense	7,039	5,000	5,000	5,000	0.0%
Professional Services	0	3,000	3,000	3,000	0.0%
Transportation	4,140	4,380	4,380	4,596	4.9%
Total Engineering Department	136,305	223,550	142,760	254,266	
PARKING LOTS					
Wages - Regular	1,496	10,400	3,000	10,710	3.0%
Wages - Overtime	2,767	3,500	3,500	3,610	3.1%
Benefits	1,813	8,890	3,300	9,300	4.6%
Transportation	25,800	27,120	27,120	28,476	5.0%
Utilities	1,324	1,500	1,500	1,500	0.0%
Repairs & Maintenance	7,068	25,000	25,000	25,000	0.0%
Total Parking Lots	40,268	76,410	63,420	78,596	
PARKS MAINTENANCE					
Wages - Regular	128,148	132,250	132,250	174,220	31.7%
Wages - Overtime	8,079	6,000	6,000	6,180	3.0%
Wages - Mowing	31,179	32,520	32,520	35,000	7.6%
Benefits	39,134	44,000	44,000	57,068	29.7%
Office Expense	212	1,100	1,100	1,100	0.0%
Operating Supplies	16,504	20,000	20,000	20,000	0.0%
Professional Services	367	35,000	5,000	35,000	0.0%
Communications	736	1,000	1,000	1,000	0.0%
Transportation	64,500	67,740	67,740	71,124	5.0%
Insurance & Audit	1,633	1,300	1,300	1,300	0.0%
Utilities	31,986	20,000	30,000	30,000	50.0%
Repairs & Maintenance	19,339	15,000	15,000	15,000	0.0%
Field Maintenance	6,959	16,500	16,500	16,500	0.0%
Total Parks Maintenance	348,776	392,410	372,410	463,492	

101 General Fund - Expenditures

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
OTHER SERVICES					
Street Lighting	60,000	60,000	60,000	60,000	0.0%
Curbside Recycling	86,701	80,000	80,000	80,000	0.0%
NYE Drain Special Assessment	0	74,000	74,000	10,000	-86.5%
Senior Transportation Coupons	1,500	2,000	2,000	2,000	0.0%
Depot Building	11,706	10,000	12,000	12,000	20.0%
Insurance, Audit, & Other	72,708	60,000	60,000	60,000	0.0%
Emergency Plan	6,300	2,500	2,500	2,500	0.0%
Grant Writer	26,541	20,000	23,000	25,000	25.0%
Community Information Activities	21,205	46,000	46,000	46,000	0.0%
Ambulance Subsidy	49,030	48,100	48,500	55,000	14.3%
Library Retiree Health Insurance	36,000	22,800	22,800	15,960	-30.0%
Tax Tribunal	15,743	25,000	25,000	25,000	0.0%
Total Other Services	387,434	450,400	455,800	393,460	
Total Operating Expenses	7,132,496	7,624,380	7,575,530	7,901,568	
CONTRIBUTIONS TO OTHER FUNDS					
Cemetery Fund	175,980	175,980	175,980	175,980	0.0%
Drug Enforcement Fund	12,000	12,000	12,000	0	-100.0%
Kirsch Municipal Airport Fund	90,000	90,000	90,000	90,000	0.0%
Building Fund	0	0	0	0	0.0%
Housing Fund	75,000	75,000	60,000	69,920	-6.8%
Sturges-Young Center for the Arts Fund	300,000	300,000	300,000	300,000	0.0%
SYCA Debt Service	52,680	52,680	52,680	52,680	0.0%
Recreation Fund	108,000	110,400	110,400	122,400	10.9%
Doyle Fund	35,040	47,040	47,040	59,040	25.5%
Capital Reserve Fund	1,010,725	270,000	1,647,075	620,000	129.6%
Electric Fund - For Forestry	80,040	80,040	80,040	80,040	0.0%
Sewer Fund - For Big Hill Treatment	58,000	37,800	37,800	56,700	50.0%
Total Contributions	1,997,465	1,250,940	2,613,015	1,626,760	
Capital Outlay - Police/Fire	90,999	134,000	134,000	124,000	-7.5%
Capital Outlay - Parks	35,483	30,000	5,000	216,500	621.7%
Capital Outlay - Other	63,384	170,500	155,500	365,000	114.1%
Total Capital Outlay	189,866	334,500	294,500	705,500	
Total Expenditures	9,319,827	9,209,820	10,483,045	10,233,828	
NET INCOME OR (LOSS)	304,453	(360,800)	(179,979)	(466,088)	
FUND BALANCE	3,079,125	2,718,325	2,899,146	2,433,058	
Percentage of Expenditures	33.04%	29.52%	27.66%	23.77%	

201 Street Repair Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Grants	0	0	0	0	0.0%
Miscellaneous	28,047	500	2,500	0	-100.0%
Total Revenue	28,047	500	2,500	0	
EXPENDITURES					
Road Construction & Preservation	931,422	908,800	908,800	0	-100.0%
Administrative Reimbursement	0	0	0	0	0.0%
Total Expenditures	931,422	908,800	908,800	0	
NET INCOME OR (LOSS)	(903,375)	(908,300)	(906,300)	0	-100.0%
Contribution from General Fund	0	0	0	0	0.0%
Contribution from Capital Reserve	0	0	0	0	0.0%
Contribution to Street and Sidewalk	0	0	0	(66,291)	0.0%
FUND BALANCE	972,591	64,291	66,291	0	

202 Major Street Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
MI Highway Maintenance Contract	56,733	58,500	58,500	58,500	0.0%
MI Grant - R/W Maintenance Act 48	34,392	29,000	34,000	35,000	20.7%
MI Weight & Gas Tax Act 51	921,137	850,000	1,007,974	1,035,324	21.8%
Interest	8,294	10,000	2,000	10,000	0.0%
Miscellaneous	0	1,700	5,000	5,000	194.1%
Total Revenue	1,020,556	949,200	1,107,474	1,143,824	
EXPENDITURES					
Construction	0	0	0	0	0.0%
Routine Maintenance	297,654	771,850	678,160	721,178	-6.6%
Traffic Services	8,844	34,450	33,470	34,960	1.5%
Winter Maintenance	38,418	61,330	62,270	62,610	2.1%
Administration & Engineering	13,374	7,700	10,000	10,000	29.9%
Sweeping & Flushing	7,279	10,750	8,590	11,140	3.6%
Pavement Marking	0	10,000	10,000	10,000	0.0%
MI Trunkline Maintenance	35,778	54,980	53,910	55,810	1.5%
Transportation	115,560	121,380	121,380	127,452	5.0%
Administrative Reimbursement	79,440	82,560	82,560	82,560	0.0%
Salt Storage Facility	4,130	4,140	4,140	4,140	0.0%
Total Expenditures	600,477	1,159,140	1,064,480	1,119,850	
NET INCOME OR (LOSS)	420,079	(209,940)	42,994	23,974	
Contribution from General Fund	0	0	0	0	
Contribution from Street Repair Fund	0	0	0	0	
FUND BALANCE	1,408,825	1,198,885	1,451,819	1,475,793	

203 Local Street Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
County Road Millage	233,021	230,000	230,000	240,000	4.3%
LCSA	156,457	155,000	174,611	175,000	12.9%
MI Grant - R/W Maintenance Act 48	8,776	7,400	8,000	8,500	14.9%
MI Weight & Gas Tax Act 51	336,915	300,000	367,883	377,865	26.0%
MI Grant - Other	0	0	0	307,277	0.0%
Interest	8,061	10,000	2,000	5,000	-50.0%
Miscellaneous	6,009	6,000	5,200	6,000	0.0%
Total Revenue	749,239	708,400	787,694	1,119,642	
EXPENDITURES					
Construction	0	0	0	0	0.0%
Routine Maintenance	272,474	991,330	843,970	1,361,485	37.3%
Traffic Services	5,303	12,500	12,310	12,660	1.3%
Winter Maintenance	43,084	56,080	54,610	57,020	1.7%
Administration & Engineering	13,379	10,900	10,900	10,900	0.0%
Transportation	78,180	82,080	82,080	86,184	5.0%
Administrative Reimbursement	29,880	32,040	32,040	35,400	10.5%
Salt Storage Facility	4,130	4,140	4,140	4,140	0.0%
Total Expenditures	446,430	1,189,070	1,040,050	1,567,789	
NET INCOME OR (LOSS)	302,809	(480,670)	(252,356)	(448,147)	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	1,182,630	701,960	930,274	482,127	

204 Street and Sidewalk Improvement Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Property Taxes	718,863	660,000	728,650	730,000	10.6%
LCSA	189,613	189,000	211,900	211,900	12.1%
Grants	0	0	0	0	0.0%
Special Assessments	8,955	12,000	9,000	12,000	0.0%
Miscellaneous	2,328	100	2,700	2,700	2600.0%
Total Revenue	919,759	861,100	952,250	956,600	
EXPENDITURES					
Reconstruction	0	1,290,840	701,490	714,082	-44.7%
Resurfacing	737,382	0	12,500	0	0.0%
Maintenance	68,050	0	0	0	0.0%
Sidewalk Improvements	7,444	30,000	0	50,000	66.7%
Total Expenditures	812,876	1,320,840	713,990	764,082	
NET INCOME OR (LOSS)	106,883	(459,740)	238,260	192,518	
Contribution from General Fund	0	0	0	0	
Contribution from Street Repair Fund	0	0	0	66,291	
FUND BALANCE	833,805	374,065	1,072,065	1,330,874	

209 Cemetery Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Foundations	23,584	20,000	25,000	22,000	10.0%
Grave Openings	29,319	40,000	40,000	40,000	0.0%
Cemetery Lots	28,239	30,000	35,000	31,000	3.3%
Rent	1,584	1,585	1,585	1,585	0.0%
Miscellaneous	151	1,350	500	200	-85.2%
Total Revenue	82,877	92,935	102,085	94,785	
EXPENDITURES					
Wages - Regular	120,204	122,250	122,250	125,920	3.0%
Wages - Overtime	5,206	6,000	6,000	6,180	3.0%
Wages - Mowing	24,305	30,000	30,000	35,000	16.7%
Benefits	44,355	53,800	53,800	54,954	2.1%
Office Expense	3,820	2,500	2,500	2,500	0.0%
Operating Supplies	11,376	12,500	12,500	12,500	0.0%
Professional Services	0	400	400	400	0.0%
Communications	0	300	300	300	0.0%
Transportation	21,300	22,380	22,380	23,496	5.0%
Insurance & Audit	1,571	1,500	1,500	1,500	0.0%
Utilities	3,676	4,000	4,000	4,000	0.0%
Repair & Maintenance	10,371	2,500	2,500	2,500	0.0%
Capital Outlay	28,125	53,000	53,000	80,000	50.9%
Administrative Reimbursement	27,240	26,280	26,280	23,160	-11.9%
Total Expenditures	301,549	337,410	337,410	372,410	
NET INCOME OR (LOSS)	(218,672)	(244,475)	(235,325)	(277,625)	
Contribution from Capital Reserve	0	0	0	0	0.0%
Contribution from Endowment	63,432	68,000	68,000	100,000	47.1%
Contribution from General Fund	175,980	175,980	175,980	175,980	0.0%
FUND BALANCE	37,649	37,154	46,304	44,659	

213 Drug Enforcement Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Drug Forfeitures	0	2,000	2,000	0	-100.0%
Miscellaneous	2,024	10	10	500	0.0%
Total Revenue	2,024	2,010	2,010	500	
EXPENDITURES					
Wages	1,062	10,400	0	0	-100.0%
Benefits	358	2,690	0	0	-100.0%
Operating Supplies	12,225	5,000	0	0	-100.0%
State Drug Expenditures	0	0	0	0	0.0%
Drug Enforcement	0	0	0	0	0.0%
Administrative Reimbursement	1,320	2,160	2,160	2,280	5.6%
Total Expenditures	14,965	20,250	2,160	2,280	
NET INCOME OR (LOSS)	(12,941)	(18,240)	(150)	(1,780)	
Contribution from General Fund	12,000	12,000	12,000	0	
FUND BALANCE	24,587	18,347	36,437	34,657	

214 Downtown Development Authority

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Tax Increment Financing	47,333	47,336	47,336	52,107	10.1%
State Reimbursement	2,818	2,815	2,815	3,000	6.6%
Interest	213	233	233	134	-42.5%
Rentals - Dumpsters	15,141	16,500	16,500	16,995	3.0%
Miscellaneous	10,210	27,893	16,262	25,521	-8.5%
Total Revenue	75,715	94,777	83,146	97,757	
EXPENDITURES					
Wages	17,316	20,500	20,500	21,120	3.0%
Benefits	1,335	1,600	1,600	1,650	3.1%
Office Expense	838	800	800	800	0.0%
Professional Services	1,260	3,000	3,000	3,100	3.3%
Communications	680	800	800	800	0.0%
Printing & Publishing	602	500	500	500	0.0%
Promotion & Events	20,556	30,544	25,260	30,844	1.0%
Utilities	882	900	900	900	0.0%
Insurance & Taxes	5,123	5,000	5,000	5,100	2.0%
Rentals	1,800	1,800	1,800	1,800	0.0%
Miscellaneous	70	100	100	100	0.0%
Capital Improvements	6,396	5,000	5,500	10,000	100.0%
Debt Service - Streetscape	15,296	15,295	15,295	15,300	0.0%
Dumpsters	11,763	13,500	13,500	15,000	11.1%
Total Expenditures	83,917	99,339	94,555	107,014	
NET INCOME OR (LOSS)	(8,202)	(4,562)	(11,409)	(9,257)	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	78,417	73,855	67,008	57,751	

231 Kirsch Municipal Airport Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Grants	30,000	0	0	0	0.0%
Fuel Sales	69,954	83,000	70,500	70,500	-15.1%
Hangar Rental	29,874	31,375	31,375	31,375	0.0%
Land Rental	18,534	13,830	13,830	13,830	0.0%
Miscellaneous	3,328	3,300	3,300	3,300	0.0%
Total Revenue	151,690	131,505	119,005	119,005	
EXPENDITURES					
Wages - Regular	2,400	5,200	5,200	5,200	0.0%
Wages - Overtime	1,600	1,020	1,020	1,050	2.9%
Wages - Mowing	7,779	8,140	8,140	8,380	2.9%
Benefits	2,228	3,840	3,840	4,000	4.2%
Office Expense	252	450	450	450	0.0%
Fuel System	66,195	79,000	75,000	68,000	-13.9%
Professional Services	15,120	16,500	16,500	16,500	0.0%
Communications	5,161	6,000	6,000	6,000	0.0%
Transportation	26,880	28,200	28,200	29,616	5.0%
Insurance & Audit	4,865	5,000	5,000	5,000	0.0%
Utilities	20,935	20,000	20,000	20,000	0.0%
Repairs & Maintenance	26,494	20,500	25,500	25,500	24.4%
AWOS Maintenance	2,716	3,000	3,000	3,000	0.0%
Miscellaneous	56	1,000	1,000	1,000	0.0%
Capital Outlay	7,200	309,500	310,755	80,900	-73.9%
Administrative Reimbursement	15,000	15,120	15,120	13,920	-7.9%
Total Expenditures	204,881	522,470	524,725	288,516	
NET INCOME OR (LOSS)	(53,191)	(390,965)	(405,720)	(169,511)	
Contribution from (to) Capital Res.	0	260,000	260,000	80,000	
Contribution from General Fund	90,000	90,000	90,000	90,000	
FUND BALANCE	101,348	60,383	45,628	46,117	

243 Brownfield Redevelopment Authority

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
TIFA Revenue - ATJ	9,219	9,818	9,818	9,988	1.7%
TIFA Revenue - Kirsch	88,424	82,278	82,278	94,687	15.1%
TIFA Revenue - Moso	112,419	112,419	112,419	112,429	0.0%
Miscellaneous	0	0	0	0	0.0%
Total Revenue	210,062	204,515	204,515	217,104	
EXPENDITURES					
Community Development ATJ	0	9,818	9,818	9,988	1.7%
Community Development Kirsch	0	0	33,978	94,687	0.0%
State Brownfield Capture	0	3,280	3,280	3,280	0.0%
Community Development Moso	78,633	205,678	205,678	112,848	-45.1%
Loan Expenditures Kirsch	68,014	0	0	0	0.0%
Total Expenditures	146,647	218,776	252,754	220,803	
NET INCOME OR (LOSS)	63,415	(14,261)	(48,239)	(3,699)	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	137,460	123,199	89,221	85,522	

Captured tax for Moso project disbursed conditionally based on development and forbearance agreements.

244 Economic Development Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Grant Revenue	0	0	0	0	0.0%
Miscellaneous	0	0	0	0	0.0%
Total Revenue	0	0	0	0	
EXPENDITURES					
Grant Expenditures	0	0	0	0	0.0%
Total Expenditures	0	0	0	0	
NET INCOME OR (LOSS)	0	0	0	0	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	0	0	0	0	

249 Building Department Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Building Permits & Fees	201,058	65,000	90,000	65,000	0.0%
Miscellaneous	973	500	700	500	0.0%
Total Revenue	202,031	65,500	90,700	65,500	
EXPENDITURES					
Wages	67,657	67,790	69,500	71,590	5.6%
Benefits	32,590	33,160	33,160	34,770	4.9%
Training	895	2,000	2,000	2,060	3.0%
Office Expense	4,682	7,000	7,000	7,000	0.0%
Operating Expense	219	1,000	1,000	1,000	0.0%
Professional Services	0	15,000	15,000	15,000	0.0%
Transportation	1,440	1,560	1,560	1,644	5.4%
Administrative Reimbursement	9,720	11,280	11,280	6,120	-45.7%
Total Expenditures	117,203	138,790	140,500	139,184	
NET INCOME OR (LOSS)	84,828	(73,290)	(49,800)	(73,684)	
Contribution from General Fund	0	0	0	0	0.0%
FUND BALANCE	245,677	172,387	195,877	122,193	

The State of Michigan Construction Code Act Number 230 of 1972 Section 22 states: "The legislative body of a governmental subdivision shall only use fees generated under this section for the operation of the enforcing agency or the construction board of appeals, or both, and shall not use the fees for any other purpose."

250 Local Development Finance Authority

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
TIFA Revenue	5,466	2,502	2,502	334	-86.7%
Local Community Stabilization Authority	50,612	50,000	50,000	50,000	0.0%
Miscellaneous	552	500	500	500	0.0%
Total Revenue	56,630	53,002	53,002	50,834	
EXPENDITURES					
Professional Services	0	0	0	0	0.0%
Capital Outlay	0	0	0	0	0.0%
Total Expenditures	0	0	0	0	
NET INCOME OR (LOSS)	56,630	53,002	53,002	50,834	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	120,259	173,261	173,261	224,095	

251 Housing Department Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Grants	0	0	0	0	0.0%
Rents	0	0	0	0	0.0%
Sale of Properties	29,955	5,000	0	0	-100.0%
Miscellaneous	120	100	100	100	0.0%
Total Revenue	30,075	5,100	100	100	
EXPENDITURES					
Wages	122	500	0	500	0.0%
Benefits	54	120	0	120	0.0%
Office Expense	0	0	0	0	0.0%
Operating Expense	225	5,000	0	5,000	0.0%
Professional Services	77,056	60,900	60,400	60,900	0.0%
Professional Services - Grant	0	0	0	0	0.0%
Utilities	193	200	0	0	-100.0%
Capital Outlay	12,121	23,300	3,300	3,300	-85.8%
Advertising & Promotion	53	100	0	100	0.0%
Total Expenditures	89,824	90,120	63,700	69,920	
NET INCOME OR (LOSS)	(59,749)	(85,020)	(63,600)	(69,820)	
Contribution from General Fund	75,000	75,000	60,000	69,920	-6.8%
FUND BALANCE	35,640	25,620	32,040	32,140	

261 Sturges-Young Center for the Arts Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Charges for Service	12,362	30,000	12,000	30,000	0.0%
Food Sales	86,174	163,500	106,500	10,000	-93.9%
Liquor Sales	10,337	25,100	10,200	25,100	0.0%
Use & Admission Fees	16,077	40,000	16,000	40,000	0.0%
Advertising	0	5,000	0	5,000	0.0%
Fundraising	16,877	24,000	16,875	24,000	0.0%
Rental Income	21,610	28,000	23,690	28,000	0.0%
Contributions - Private & Corporate	176,873	213,000	213,000	300,000	40.8%
Contributions - Memorial Funds	0	20,000	7,000	20,000	0.0%
Miscellaneous	4,764	5,000	1,100	5,000	0.0%
Interest Rebate	7,221	7,210	7,210	7,210	0.0%
Total Revenue	352,295	560,810	413,575	494,310	
EXPENDITURES					
Wages - Regular	144,846	238,810	180,000	200,000	-16.3%
Wages - Overtime	1,018	1,080	1,080	1,110	2.8%
Benefits	43,629	71,270	71,270	74,480	4.5%
Office Expense	5,557	5,000	5,000	5,000	0.0%
Operating Supplies	22,508	20,000	20,000	15,000	-25.0%
Liquor Supplies	3,271	7,000	7,000	7,000	0.0%
Food Supplies	50,870	65,400	55,000	5,000	-92.4%
Contract Dining Services	71,855	84,000	85,000	0	-100.0%
Professional Services	8,115	6,000	6,000	8,000	33.3%
Credit Card Fees	3,318	4,000	4,000	4,500	12.5%
Communications	3,300	1,900	3,300	3,500	84.2%
Transportation	1,523	0	0	0	0.0%
Programs	20,185	32,000	32,000	35,000	9.4%
Printing & Publishing	6,193	16,000	16,000	16,000	0.0%
Insurance & Audit	5,648	5,000	5,700	5,700	14.0%
Utilities	33,876	45,000	45,000	45,000	0.0%
Repairs & Maintenance	58,909	25,500	25,500	25,500	0.0%
Capital Outlay	206,007	277,300	122,875	602,600	117.3%
Debt Services - Energy Project	60,311	60,620	60,620	60,620	0.0%
Administrative Reimbursement	15,000	17,520	17,520	20,400	16.4%
Total Expenditures	765,939	983,400	762,865	1,134,410	
NET INCOME OR (LOSS)	(413,644)	(422,590)	(349,290)	(640,100)	
Contribution from Council of Arts Fund	35,746	0	0	0	0.0%
Contribution from (to) Capital Res.	52,934	103,000	103,000	150,000	45.6%
Contribution for Debt Service	52,680	52,680	52,680	52,680	0.0%
Contribution from General Fund	300,000	300,000	300,000	300,000	0.0%
FUND BALANCE	49,602	82,692	155,992	18,572	

262 Council of the Arts Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Use & Admission	0	0	0	0	0.0%
Advertising	0	0	0	0	0.0%
Art Rental	0	0	0	0	0.0%
Fundraising	0	0	0	0	0.0%
Dollars for the Arts	0	0	0	0	0.0%
Donations - Private	0	0	0	0	0.0%
Donations - Corporate	0	0	0	0	0.0%
Memorial Funds	0	0	0	0	0.0%
Miscellaneous	0	0	0	0	0.0%
Contributions - Performing Arts	0	0	0	0	0.0%
Total Revenue	0	0	0	0	
EXPENDITURES					
Wages	0	0	0	0	0.0%
Benefits	0	0	0	0	0.0%
Office Expense	0	0	0	0	0.0%
Operating Supplies	0	0	0	0	0.0%
Professional Services	0	0	0	0	0.0%
Credit Card Expense	0	0	0	0	0.0%
Programs	0	0	0	0	0.0%
Fundraising	0	0	0	0	0.0%
Printing & Publishing	0	0	0	0	0.0%
Administrative Reimbursement	0	0	0	0	0.0%
Total Expenditures	0	0	0	0	
NET INCOME OR (LOSS)	0	0	0	0	
Contribution to SYCA Fund	(35,746)	0	0	0	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	0	0	0	0	

This fund is closed at the end of the 2020 Budget Year

264 Recreation Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Concession Sales	24,570	30,000	30,000	40,000	33.3%
Advertising	0	6,000	6,000	6,000	0.0%
Adult Fees	19,904	57,000	57,000	60,000	5.3%
Youth Fees	13,891	35,000	30,000	36,000	2.9%
Contributions - Private	0	2,500	2,500	2,500	0.0%
Contributions - United Way	13,469	13,000	13,000	13,000	0.0%
Miscellaneous	144	100	400	400	300.0%
Total Revenue	71,978	143,600	138,900	157,900	
EXPENDITURES					
Wages	77,479	114,460	105,000	127,790	11.6%
Benefits	25,935	36,210	31,540	49,134	35.7%
Office Expense	128	800	800	800	0.0%
Operating Supplies	20,326	20,000	20,000	25,000	25.0%
Professional Services	9,282	21,000	21,000	21,000	0.0%
Communications	412	1,500	1,500	1,500	0.0%
Transportation	8,220	8,640	8,640	9,072	5.0%
Programs	4,316	8,000	8,000	10,000	25.0%
United Way	16,016	18,000	18,000	20,000	11.1%
Printing & Publishing	404	5,000	5,000	2,000	-60.0%
Insurance & Audit	1,074	500	500	500	
Rentals	2,400	8,000	8,000	8,000	0.0%
Field Maintenance - Spence	0	1,000	1,000	2,000	100.0%
Administrative Reimbursement	15,600	16,320	16,320	15,840	-2.9%
Total Expenditures	181,592	259,430	245,300	292,636	
NET INCOME OR (LOSS)	(109,614)	(115,830)	(106,400)	(134,736)	
Contribution from General Fund	108,000	110,400	110,400	122,400	
FUND BALANCE	21,160	15,730	25,160	12,824	

265 Doyle Community Center Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Concession Sales	1,702	1,500	200	1,500	0.0%
Programming	15,214	26,000	15,200	26,000	0.0%
Contract Service Fees	15,718	23,000	15,700	25,000	8.7%
Silver Sneakers	1,750	3,000	1,500	3,000	0.0%
Court Rental	30,736	50,000	30,000	50,000	0.0%
Office Rental	2,400	2,400	2,400	2,400	0.0%
Contributions - Private	2,025	6,000	6,000	6,000	0.0%
Contributions - Foundation	26,915	30,000	30,000	30,000	0.0%
Memberships	252,294	350,000	290,000	310,000	-11.4%
Day Passes	15,849	20,000	20,000	20,000	0.0%
Miscellaneous	3,946	4,200	3,600	3,500	-16.7%
Interest Rebate	1,638	2,100	1,750	1,500	-28.6%
Total Revenue	370,187	518,200	416,350	478,900	
EXPENDITURES					
Wages - Regular	141,401	186,440	160,000	192,030	3.0%
Wages - Overtime	23	100	100	100	0.0%
Benefits	52,833	67,590	56,990	68,611	1.5%
Office Expense	6,002	16,000	10,000	11,000	-31.3%
Operating Supplies	9,398	15,000	15,000	15,500	3.3%
Professional Services	8,821	14,000	14,000	15,000	7.1%
Housekeeping	27,588	42,635	37,000	42,640	0.0%
Contract Services	5,949	3,800	3,800	4,000	5.3%
Communications	3,291	2,000	2,000	2,000	0.0%
Transportation	1,440	1,560	1,560	1,644	5.4%
Programs	6,103	9,000	6,000	9,000	0.0%
Silver Sneakers	1,718	5,500	2,000	4,000	-27.3%
Printing & Publishing	3,856	15,000	5,000	10,000	-33.3%
Insurance & Audit	6,512	5,500	7,275	7,300	32.7%
Utilities	41,466	50,000	45,000	50,000	0.0%
Repair & Maintenance	24,704	25,000	25,000	27,000	8.0%
Capital Outlay-Facility	33,625	200,000	200,000	235,500	17.8%
Capital Outlay-Equipment	0	13,000	10,000	0	-100.0%
Debt Service	33,489	33,000	33,000	33,000	0.0%
Administrative Reimbursement	22,800	21,600	21,600	20,400	-5.6%
Total Expenditures	431,019	726,725	655,325	748,725	
NET INCOME OR (LOSS)	(60,832)	(208,525)	(238,975)	(269,825)	
Contribution from (to) Capital Res.	7,460	150,000	190,000	200,000	33.3%
Contribution from General Fund	35,040	47,040	47,040	59,040	25.5%
FUND BALANCE	44,098	32,613	30,678	19,893	

303 Sturgis Building Authority

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Lease Income	652,613	662,110	662,110	666,013	0.6%
Interest Income	0	0	0	0	0.0%
Total Revenue	652,613	662,110	662,110	666,013	
EXPENDITURES					
Debt Service - Principal	350,000	370,000	370,000	385,000	4.1%
Debt Service - Interest	302,113	291,610	291,610	280,513	-3.8%
Other	250	250	250	250	0.0%
Total Expenditures	652,363	661,860	661,860	665,763	
NET INCOME OR (LOSS)	250	250	250	250	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	2,819	3,069	3,069	3,319	

The Sturgis Building Authority was established in 2004 to facilitate the financing of the Sturgis Hospital expansion. All of the principal and interest payments of the bonds will be made to the Building Authority by Sturgis Hospital Inc.

401 Capital Reserve Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Interest	31,902	10,000	15,000	10,000	0.0%
Total Revenue	31,902	10,000	15,000	10,000	
EXPENDITURES					
Miscellaneous	0	0	0	0	0.0%
Total Expenditures	0	0	0	0	
NET INCOME OR (LOSS)	31,902	10,000	15,000	10,000	
Contribution from Electric Fund	0	0	0	0	0.0%
Contribution from General Fund	1,010,725	270,000	1,647,075	620,000	129.6%
Contribution to General Fund	0	0	0	0	0.0%
Contribution to Street Repair Fund	0	0	0	0	0.0%
Contribution to Airport Fund	0	(260,000)	(260,000)	(80,000)	-69.2%
Contribution to Doyle Fund	(7,460)	(150,000)	(190,000)	(200,000)	33.3%
Contribution to SYCA Fund	(52,934)	(103,000)	(103,000)	(150,000)	45.6%
Contribution to Capital Project Fund	0	0	0	(420,000)	
FUND BALANCE	3,037,846	2,804,846	4,146,921	3,926,921	

402 Capital Project Fund (Splash Pad and Park Improvements)

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Grants	0	0	0	300,000	
Contributions - Private	0	0	0	300,000	
Interest	0	0	0	0	
Total Revenue	0	0	0	600,000	
EXPENDITURES					
Engineering	0	0	0	100,000	
Construction	0	0	0	920,000	
Total Expenditures	0	0	0	1,020,000	
NET INCOME OR (LOSS)	0	0	0	(420,000)	
Contribution from General Fund	0	0	0	0	
Contribution to General Fund	0	0	0	0	
Contribution from Capital Reserve Fund	0	0	0	420,000	
FUND BALANCE	0	0	0	0	

582 Electric Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
OPERATING INCOME					
Metro Network Revenue	19,372	19,000	19,000	19,000	0.0%
Power Sales	25,346,053	25,870,000	23,990,000	24,230,000	-6.3%
Energy Optimization / Renewable	200,576	198,000	198,000	198,000	0.0%
Miscellaneous	676,541	432,000	504,000	354,000	-18.1%
Late Charges	60,794	100,000	70,000	70,000	-30.0%
Disconnect / Reconnect Fees	29,415	50,000	30,000	30,000	-40.0%
Security/Street Lights Fees	128,504	126,800	111,800	111,800	-11.8%
Total Operating Income	26,461,255	26,795,800	24,922,800	25,012,800	
OPERATING EXPENSES					
PURCHASED POWER					
AEP/MPPA/PRISM	13,920,046	12,640,000	12,640,000	12,727,755	0.7%
Other Purchased Power	59,916	70,000	70,000	71,400	2.0%
Total Purchased Power	13,979,962	12,710,000	12,710,000	12,799,155	
GENERAL & ADMINISTRATION					
Wages	512,797	485,800	513,500	527,370	8.6%
Benefits	182,316	278,780	278,780	284,490	2.0%
Office & Operating Expense	286,536	210,000	305,000	305,000	45.2%
Legal & Accounting	1,662	5,000	5,000	5,000	0.0%
Geographic Information System	50,541	70,000	70,000	70,000	0.0%
Forestry	159,418	150,000	150,000	160,000	6.7%
Safety Services	31,936	48,000	48,000	48,000	0.0%
Transportation	206,520	216,840	216,840	227,688	5.0%
Energy Optimization / Renewable	338,676	329,000	329,000	329,000	0.0%
Advertising & Promotion	1,400	2,000	2,000	2,000	0.0%
Community Promotion	29,144	65,000	65,000	65,000	0.0%
Christmas Decorations	24,330	50,000	50,000	50,000	0.0%
Insurance & Audit	101,255	115,000	115,000	110,000	-4.3%
Building Maintenance	55,831	68,000	63,000	68,000	0.0%
Miscellaneous	21,072	10,000	20,000	20,000	100.0%
Bad Debts	21,326	95,000	95,000	95,000	0.0%
Administrative Reimbursement	474,960	473,400	473,400	466,320	-1.5%
Total General & Administration	2,499,720	2,671,820	2,799,520	2,832,868	

582 Electric Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
OTHER DEPARTMENTS					
DIESEL PLANT	410,485	450,750	453,240	484,700	7.5%
HYDRO PLANT	289,979	422,580	425,030	434,280	2.8%
SUBSTATION	84,499	135,700	135,800	137,080	1.0%
TRANSMISSION	14,770	71,070	71,070	74,610	5.0%
ACCESS FIBER	0	0	10,000	10,000	0.0%
TRUNKLINE FIBER	776	7,000	7,000	7,000	0.0%
DISTRIBUTION	1,468,020	1,505,090	1,663,570	1,703,060	13.2%
TRANSFORMERS	35,589	70,000	70,000	70,000	0.0%
SECONDARY	23,098	40,080	40,080	41,360	3.2%
STREET LIGHTING	128,332	142,190	142,390	143,830	1.2%
ECONOMIC DEVELOPMENT	69,400	189,180	189,530	193,650	2.4%
METRO AREA NETWORK	81,256	26,850	26,850	26,850	0.0%
METER	244,620	330,690	330,690	340,180	2.9%
MAINTENANCE BUILDING	182,945	243,970	244,060	250,020	2.5%
WEST STREET PROPERTIES	14,919	25,000	25,000	25,250	1.0%
DEPRECIATION	1,777,232	1,920,000	1,920,000	1,920,000	0.0%
IN-LIEU TAX PAYMENTS	2,403,420	2,331,480	2,331,480	2,295,420	-1.5%
Total Other Departments	7,229,340	7,911,630	8,085,790	8,157,290	
Total Operating Expenses	23,709,022	23,293,450	23,595,310	23,789,313	
OPERATING INCOME (LOSS)	2,752,233	3,502,350	1,327,490	1,223,487	
NON-OPERATING INCOME (EXPENSE)					
Investment Income (Loss)	362,321	300,000	50,000	50,000	-83.3%
Rent	101,217	70,000	84,000	71,000	1.4%
Interest Expense	(71,603)	(70,800)	(70,800)	(61,200)	-13.6%
Total Non-Operating (Expense)	391,935	299,200	63,200	59,800	
NET INCOME (LOSS)	3,144,168	3,801,550	1,390,690	1,283,287	
CAPITAL CONTRIBUTIONS/GRANTS					
Grants	0	0	0	0	0.0%
Capital Contributions	0	0	0	0	0.0%
Total Capital Contributions/Grants	0	0	0	0	
CONTRIBUTIONS TO (FROM) OTHER FUNDS					
Contribution from General Fund	80,040	80,040	80,040	80,040	0.0%
Total Transfers	80,040	80,040	80,040	80,040	
CHANGE IN NET ASSETS	3,224,208	3,881,590	1,470,730	1,363,327	

590 Wastewater Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
OPERATING INCOME					
Commodity Charges	2,275,871	2,214,200	2,153,100	2,153,100	-2.8%
Customer Charges	1,271,481	1,272,200	1,291,400	1,291,400	1.5%
Total Operating Income	3,547,352	3,486,400	3,444,500	3,444,500	
OPERATING EXPENSES					
SYSTEM & ADMINISTRATION					
Wages - Regular	40,460	51,500	20,850	22,100	-57.1%
Wages - Mowing	75	100	0	0	-100.0%
Benefits	23,098	23,410	12,840	13,390	-42.8%
Office Expense	30,087	30,000	32,737	30,000	0.0%
Professional Services	8,588	50,000	64,114	50,000	0.0%
Solids Disposal	803	3,850	1,875	3,850	0.0%
Safety Services	0	1,000	0	1,000	0.0%
Transportation	56,400	59,220	59,220	62,184	5.0%
Insurance & Audit	37,493	65,000	40,000	50,000	-23.1%
Sewer Cleaning	64,186	82,000	17,963	82,000	0.0%
Repairs & Maintenance	65,506	65,900	33,709	65,900	0.0%
Sewer Backup Reimbursement	962	10,000	0	5,000	-50.0%
Lift Stations	103,010	100,000	109,420	110,000	10.0%
Big Hill Treatment System	84,354	118,000	112,404	178,000	50.8%
Meter Maintenance	7,227	15,000	17,535	15,000	0.0%
Change in Net Pension Asset	0	10,000	10,000	5,000	-50.0%
Administrative Reimbursement	194,400	198,480	198,480	188,040	-5.3%
Total System & Administration	716,649	883,460	731,147	881,464	
WASTEWATER TREATMENT PLANT					
Wages - Regular	303,239	293,390	314,573	342,190	16.6%
Wages - Overtime	3,562	4,440	5,060	4,570	2.9%
Benefits	154,608	209,050	163,400	187,650	-10.2%
Training	4,372	7,000	1,886	7,000	0.0%
Office Expense	8,964	10,500	12,515	14,500	38.1%
Operating Supplies	12,887	16,500	16,306	17,500	6.1%
Chemicals	29,768	53,500	39,098	53,500	0.0%
Professional Services	40,552	54,000	25,104	56,000	3.7%
Solids Disposal	62,977	110,000	72,000	110,000	0.0%
Safety Services	12,472	10,500	9,930	11,500	9.5%
Transportation	10,620	11,160	11,160	11,724	5.1%
Industrial Pretreatment Program	6,143	14,000	12,323	14,000	0.0%
Utilities	98,678	106,000	89,339	106,000	0.0%
Repairs & Maintenance	115,928	145,000	82,342	130,000	-10.3%
Total Wastewater Treatment Plant	864,770	1,045,040	855,036	1,066,134	

590 Wastewater Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
OTHER OPERATING EXPENSES					
Depreciation	1,177,560	1,177,600	1,177,600	1,177,600	0.0%
In-Lieu Tax Payments	228,480	229,320	229,320	241,440	5.3%
Total Other Operating Expenses	1,406,040	1,406,920	1,406,920	1,419,040	
Total Operating Expenses	2,987,459	3,335,420	2,993,103	3,366,638	
OPERATING INCOME (LOSS)	559,893	150,980	451,397	77,862	
NON-OPERATING INCOME (EXPENSE)					
Investment Income (Loss)	56,869	35,000	44,740	35,000	0.0%
Rent	1,592	1,590	1,592	1,592	0.1%
Other Revenue	51,303	27,590	42,870	27,590	0.0%
Interest Expense	(138,988)	(127,920)	(127,920)	(115,800)	-9.5%
Total Non-Operating Income (Expense)	(29,224)	(63,740)	(38,718)	(51,618)	
NET INCOME (LOSS)	530,669	87,240	412,679	26,244	
CAPITAL CONTRIBUTIONS/GRANTS					
Grants	0	0	0	0	0.0%
Capital Contributions	0	0	0	0	0.0%
Total Capital Contributions/Grants	0	0	0	0	
CONTRIBUTIONS TO (FROM) OTHER FUNDS					
Contribution from General Fund	58,000	37,800	37,800	56,700	50.0%
Contribution from Capital Reserve Fund	0	0	0	0	0.0%
Total Transfers	58,000	37,800	37,800	56,700	
CHANGE IN NET ASSETS	588,669	125,040	450,479	82,944	

591 Water Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
OPERATING INCOME					
Commodity Charges	776,388	790,000	780,000	790,000	0.0%
Meters & Taps	22,136	5,000	20,000	10,000	100.0%
Customer Charges	908,912	930,000	940,000	976,500	5.0%
Disconnect / Reconnect Fees	4,350	7,000	7,000	7,000	0.0%
Total Operating Income	1,711,786	1,732,000	1,747,000	1,783,500	

OPERATING EXPENSES

GENERAL

Wages - Regular	102,017	112,200	112,200	115,570	3.0%
Wages - Overtime	15,103	7,040	7,040	10,000	42.0%
Benefits	71,499	77,160	77,160	76,056	-1.4%
Training	2,378	3,000	3,000	3,090	3.0%
Office Expense	34,387	40,000	40,000	40,000	0.0%
Insurance & Audit	19,695	23,000	21,000	20,000	-13.0%
Miscellaneous	5,859	6,000	6,000	6,000	0.0%
Administrative Reimbursement	180,600	183,600	183,600	183,120	-0.3%
Total General	431,538	452,000	450,000	453,836	

MATERIAL & MAINTENANCE

Well Material & Pumping	109,950	120,000	120,000	120,000	0.0%
Chemicals	19,116	35,000	25,000	35,000	0.0%
Professional Services	52,732	70,000	70,000	70,000	0.0%
Transportation	120,780	126,900	126,900	133,248	5.0%
Repairs & Maintenance	6,946	10,000	10,000	10,000	0.0%
Building Structure Maintenance	0	5,000	5,000	5,000	0.0%
Water Tank Maintenance	2,458	10,000	10,000	10,000	0.0%
Fire Hydrants	20,640	25,000	25,000	25,000	0.0%
Distribution Maintenance	382,539	300,000	350,000	350,000	16.7%
Meter Maintenance	16,045	10,000	20,000	10,000	0.0%
Total Material & Maintenance	731,206	711,900	761,900	768,248	

591 Water Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
OTHER OPERATING EXPENSES					
Depreciation	360,000	434,000	434,000	434,000	0.0%
In-Lieu Tax Payments	104,160	105,360	105,360	115,800	9.9%
Total Other Operating Expenses	464,160	539,360	539,360	549,800	
Total Operating Expenses	1,626,904	1,703,260	1,751,260	1,771,884	
OPERATING INCOME (LOSS)	84,882	28,740	(4,260)	11,616	
NON-OPERATING INCOME (EXPENSE)					
Interest Income	20,222	20,000	10,000	10,000	-50.0%
Rent	2,300	500	500	500	0.0%
Other Revenue	47,225	13,300	23,500	13,300	0.0%
Interest Expense	(30,533)	(24,720)	(24,720)	(18,000)	-27.2%
Total Non-Operating Income (Expense)	39,214	9,080	9,280	5,800	
NET INCOME (LOSS)	124,096	37,820	5,020	17,416	
CAPITAL CONTRIBUTIONS/GRANTS					
Grants	0	0	0	0	0.0%
Capital Contributions	0	0	0	0	0.0%
Total Capital Contributions/Grants	0	0	0	0	
CHANGE IN NET ASSETS	124,096	37,820	5,020	17,416	

661 Motor Vehicle Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Equipment Rental	1,148,326	1,201,500	1,201,500	1,262,520	5.1%
Sale of Fixed Assets	97,590	25,000	100,000	25,000	0.0%
Miscellaneous Income	65,019	1,000	5,000	5,000	400.0%
Interest	22,561	15,000	10,000	10,000	-33.3%
Total Revenue	1,333,496	1,242,500	1,316,500	1,302,520	
EXPENDITURES					
Wages - Regular	60,413	62,420	62,420	64,290	3.0%
Wages - Overtime	392	1,020	1,020	1,050	2.9%
Benefits	13,597	20,120	20,120	20,940	4.1%
Operating Supplies	33,391	22,000	25,000	26,000	18.2%
Lease Expense	21,060	21,060	21,060	21,060	0.0%
Repair Parts	66,890	65,000	65,000	65,000	0.0%
Professional Services	100	0	0	0	0.0%
Transportation	61	0	0	0	0.0%
Fuel	117,015	150,000	150,000	160,000	6.7%
Printing & Publishing	0	1,000	0	0	-100.0%
Insurance & Audit	49,025	43,000	49,935	50,000	16.3%
Repair & Maintenance Services	207,230	140,000	150,000	170,000	21.4%
Depreciation	468,642	540,480	540,480	540,480	0.0%
Interest Expense	10,049	12,000	12,000	12,000	0.0%
Administrative Reimbursement	33,720	33,960	33,960	33,600	-1.1%
Total Expenditures	1,081,585	1,112,060	1,130,995	1,164,420	
NET INCOME OR (LOSS)	251,911	130,440	185,505	138,100	
NET POSITION	2,688,258	2,818,698	2,873,763	3,011,863	

677 Employee Benefit Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Employer Premiums - Active	1,364,613	1,250,000	1,231,000	1,250,000	0.0%
Employer Premiums - Retiree	616,082	600,000	600,000	600,000	0.0%
Employer 125 Plan Contributions	4,143	6,000	5,000	6,000	0.0%
Premium Contributions - Active	84,729	100,000	100,000	100,000	0.0%
Premium Contributions - Retiree	123,562	120,000	120,000	120,000	0.0%
Employee 125 Plan Contributions	7,329	8,000	8,000	8,000	0.0%
Employee Voluntary Benefits	10,157	9,000	9,500	12,000	33.3%
Interest	1,812	4,000	300	500	-87.5%
Stop Loss Reimbursement	894,498	100,000	500,000	200,000	100.0%
Miscellaneous	111,858	60,500	60,500	60,500	0.0%
Total Revenue	3,218,783	2,257,500	2,634,300	2,357,000	
EXPENDITURES					
Dental & Vision Claims	93,133	95,000	95,000	95,000	0.0%
Flexible Spending Claims	10,586	9,000	9,000	9,000	0.0%
Retiree Insurance	792,291	770,000	770,000	770,000	0.0%
Employee Health Insurance	1,823,565	1,100,000	1,300,000	1,166,000	6.0%
Employee Life & Disability	53,017	46,000	46,000	46,000	0.0%
Employee Prescription	307,045	260,000	300,000	275,600	6.0%
Voluntary Benefits	10,478	9,500	9,500	12,000	26.3%
ACA Fees	811	1,000	1,000	1,000	0.0%
Professional Services	15,959	25,000	25,000	25,000	0.0%
Miscellaneous	2,069	2,000	2,000	2,000	0.0%
Administrative Reimbursement	18,360	25,200	25,200	21,240	-15.7%
Total Expenditures	3,127,314	2,342,700	2,582,700	2,422,840	
NET INCOME OR (LOSS)	91,469	(85,200)	51,600	(65,840)	
Contribution from Workers Comp Fund	0	50,000	50,000	50,000	
NET POSITION	171,527	136,327	273,127	257,287	

703 Workers Compensation Fund

	Actual 9/30/2020	Budget 9/30/2021	Estimated 9/30/2021	Budget 9/30/2022	Increase or Decrease
REVENUE					
Charges to Other Funds	102,064	150,000	135,000	150,000	0.0%
Interest	1,064	1,000	200	1,000	0.0%
Refunds & Rebates	0	0	0	0	0.0%
Total Revenue	103,128	151,000	135,200	151,000	
EXPENDITURES					
Claims Paid	0	0	0	0	0.0%
Professional Services	0	0	0	0	0.0%
State Admin Fee	0	0	0	0	0.0%
Insurance & Audit	129,140	145,000	145,000	152,250	5.0%
Administrative Reimbursement	1,200	1,200	1,200	1,200	0.0%
Total Expenditures	130,340	146,200	146,200	153,450	
NET INCOME OR (LOSS)	(27,212)	4,800	(11,000)	(2,450)	
Contribution to Employee Benefit Fund	0	(50,000)	(50,000)	(50,000)	
NET POSITION	255,479	310,279	194,479	142,029	

CITY OF STURGIS
2021 - 2022
CURRENT UTILITY RATES

CITY OF STURGIS
ELECTRIC DEPARTMENT
Rates effective for all billings beginning October 1

Current Rates

Customer Class	Energy Waste Reduction Surcharge	Service Charge	2021	
			Demand Charge per kW	Energy Charge per kWh
Residential Service - Rate A	\$0.00091 / kWh	\$ 17.50	\$ 1.25	\$ 0.08875
Residential Rural Service - Rate B	\$0.00091 / kWh	\$ 24.25	\$ 1.35	\$ 0.09458
General Service - Rate C	\$3.67 / meter	\$ 34.50	\$ 3.50	\$ 0.12990
Commerical & Industrial - Rate D	\$36.62/meter	\$ 132.00	\$ 17.75	\$ 0.06464
Commerical & Industrial - Rate D Time of Use	\$36.62/meter	\$ 167.50	\$ 9.35	
Energy - On Peak kWh				\$ 0.08990
Energy - Off Peak kWh				\$ 0.02990
Energy - Critical Peak kWh				\$ 0.17590
Primary Power Service - Rate PP	\$478.44/meter	\$ 302.50	\$ 18.25	\$ 0.05850
Primary Power Service - Rate PP Time of Use	\$478.44/meter	\$ 551.25	\$ 9.35	
Demand Charge per kW				
Energy - On Peak kWh				\$ 0.08990
Energy - Off Peak kWh				\$ 0.02990
Energy - Critical Peak kWh				\$ 0.17590
PCAF Base Included in Rates				\$ 0.0660
Projected Average PCAF				\$ 0.0037

The rates specified above shall include a Power Cost Adjustment Factor as detailed in Schedule PCAF-1

Security Lights	Cost per Month	Cost per Month
100 W High Pressure Sodium (HPS)		\$ 10.28
39 W LED Security Light		\$ 3.96
91 W LED Street Light		\$ 7.11
175 W Mercury (Obsolete)		\$ 13.73
250 W HPS - Wood Pole - OH Wiring		\$ 16.85
250 W HPS - Decorative Pole - UG Wiring		\$ 26.48
133 W LED Street Light		\$ 8.95
400 W Mercury - Wood Pole - OH Wiring		\$ 22.91
400 W Mercury - Decorative Pole - UG Wiring		\$ 35.89
250 W HPS / 2 lamps - Wood Pole		\$ 20.62
250 W HPS / 2 lamps - Decorative Pole		\$ 32.47

CITY OF STURGIS
WASTEWATER DEPARTMENT
Rates effective for all billings beginning October 1
Current Rates

	2021	2022	2023
Commodity Charge per 1000 Gallons			
	\$ 5.15	\$ 5.20	\$ 5.20
Rate Increase	0.0%	2.5%	2.5%
Meter Size and Classification	Customer Charge		
5/8 - Inside	\$ 18.00	\$ 18.00	\$ 18.75
3/4 - Inside	\$ 25.25	\$ 27.00	\$ 28.50
1 - Inside	\$ 37.25	\$ 41.00	\$ 43.50
1.5 - Inside	\$ 52.50	\$ 57.75	\$ 63.50
2 - Inside	\$ 107.00	\$ 117.75	\$ 129.50
3 - Inside	\$ 157.75	\$ 173.50	\$ 191.00
4 - Inside	\$ 226.00	\$ 248.50	\$ 274.00
6 - Inside	\$ 436.00	\$ 479.50	\$ 528.00
8 - Inside	\$ 710.00	\$ 781.00	\$ 860.00
Flat Charged - Inside	\$ 55.40	\$ 59.20	\$ 61.70
5/8 - Rural	\$ 23.50	\$ 23.50	\$ 24.75
3/4 - Rural	\$ 34.00	\$ 37.50	\$ 39.25
1 - Rural	\$ 52.50	\$ 57.75	\$ 60.50
1.5 - Rural	\$ 73.25	\$ 80.50	\$ 88.50
2 - Rural	\$ 148.00	\$ 162.75	\$ 179.00
3 - Rural	\$ 222.00	\$ 244.25	\$ 269.00
4 - Rural	\$ 319.75	\$ 351.75	\$ 388.00
6 - Rural	\$ 633.25	\$ 696.50	\$ 767.00
8 - Rural	\$ 1,040.25	\$ 1,144.25	\$ 1,260.00
Flat Charged - Rural	\$ 65.03	\$ 70.75	\$ 73.50

Surcharges for Wastewater in excess of Domestic Strength

Rates per Pound

BOD	\$ 0.93	\$ 0.95	\$ 0.97
Total Suspended Solids	\$ 0.59	\$ 0.60	\$ 0.62
Total Phosphorus	\$ 2.57	\$ 2.63	\$ 2.70
Nitrates	\$ 0.75	\$ 0.77	\$ 0.79

CITY OF STURGIS WATER DEPARTMENT

Rates effective for all billings beginning October 1 Current Rates

	2021	2022	2023
Commodity Charge per 1000 Gallons			
0 - 50,000 Gallons - Inside	\$ 2.50	\$ 2.72	\$ 2.97
Over 50,000 Gallons - Inside	\$ 2.15	\$ 2.37	\$ 2.62
0 - 50,000 Gallons - Rural	\$ 5.00	\$ 5.44	\$ 5.94
Over 50,000 Gallons - Rural	\$ 4.30	\$ 4.74	\$ 5.24
Rate Increase	6.9%	6.9%	6.9%
Meter Size and Classification	Customer Charge		
5/8 - Inside	\$ 14.50	\$ 15.75	\$ 17.00
3/4 - Inside	\$ 20.25	\$ 20.75	\$ 21.25
1 - Inside	\$ 34.25	\$ 36.00	\$ 37.75
1.5 - Inside	\$ 67.00	\$ 67.75	\$ 68.50
2 - Inside	\$ 108.00	\$ 109.50	\$ 111.00
3 - Inside	\$ 213.00	\$ 213.00	\$ 213.00
4 - Inside	\$ 329.00	\$ 329.00	\$ 329.00
6 - Inside	\$ 664.00	\$ 664.00	\$ 664.00
8 - Inside	\$ 1,011.50	\$ 1,011.50	\$ 1,011.50
Flat Charged - Inside	\$ 51.75	\$ 55.04	\$ 58.54
5/8 - Rural	\$ 14.50	\$ 15.75	\$ 17.00
3/4 - Rural	\$ 20.25	\$ 20.75	\$ 21.25
1 - Rural	\$ 34.25	\$ 36.00	\$ 37.75
1.5 - Rural	\$ 67.00	\$ 67.25	\$ 68.50
2 - Rural	\$ 108.00	\$ 109.50	\$ 111.00
3 - Rural	\$ 213.00	\$ 213.00	\$ 213.00
4 - Rural	\$ 329.00	\$ 329.00	\$ 329.00
6 - Rural	\$ 664.00	\$ 664.00	\$ 664.00
8 - Rural	\$ 1,011.50	\$ 1,011.50	\$ 1,011.50
Flat Charged - Rural	\$ 103.50	\$ 110.08	\$ 117.08

CITY OF STURGIS
2021 - 2022
CAPITAL AND EXTRAORDINARY EXPENSES

CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	FYE 2027
101 General	705,500	1,394,000	374,000	599,000	99,000	104,000
<i>City Hall</i>	30,000	15,000	15,000	15,000	15,000	
Computer Equipment	15,000	15,000	15,000	15,000	15,000	
Engineering Digital Copier/Scanner	15,000					
<i>Compost</i>	15,000					
Attendant Booth and Security Cameras	15,000					
<i>Downtown</i>	280,000	170,000	265,000	250,000		
Parking Lots	280,000	170,000	265,000	250,000		
<i>Parks</i>	216,500	225,000	15,000	235,000	5,000	
Franks Park Concession Building	10,000					
Park Signs	5,000	5,000	5,000	5,000	5,000	
Parking Lot Paving		20,000				
Pickle Ball Courts	7,000					
Railroad Trail Project	90,000					
Shelters and Playgrounds	10,000	200,000	10,000	220,000		
Spence Concession Stand Equipment				10,000		
Spence Storage Barn	74,500					
Wall Restrooms	20,000					
<i>Police/Fire</i>	124,000	84,000	79,000	99,000	79,000	104,000
Bathroom/Locker Update Basement		55,000				
Copy Machine				10,000		
Flooring - PD/FD Basement Flooring			25,000			
In Car Computers	30,000					
Keyless Entry Inside (12)				40,000		
New Exterior Door PD/FD					50,000	
PD/FD Interior Painting	20,000					
PD/FD Sign	10,000					
PD/FD Window Replacement						75,000
Radio Tower Repair and Paint			25,000			
Replace Truck exhaust ventilation	35,000					
SCBA	15,000	15,000	15,000	15,000	15,000	15,000
Security Cameras				20,000		
Turnout gear replacements	14,000	14,000	14,000	14,000	14,000	14,000
<i>Storm Sewer</i>	40,000	900,000				
White Elephant Expansion Project	40,000	900,000				
202 Major Street	300,000	200,000	250,000			
Street Improvements Resurfacing	300,000	200,000	150,000			
Street Improvements Surface Maintenance			100,000			
203 Local Street	1,007,235	400,000	550,000			
Stapleton Industrial Park Road Impr	472,735					
Street Improvements Resurfacing	450,000	400,000	450,000			
Street Improvements Surface Maintenance	84,500		100,000			
204 Street & Sidewalk Improvement	764,082	2,192,400	945,000			
E. Hatch from Prospect to Lakeview		892,400				
Main St.(Clay to George)			445,000			
N. Franks Av Extension	100,000		450,000			
N. Franks Av Roundabout	226,700					
St. Joseph from N. Centerville to Nottawa		1,300,000				
Street Improvements Sidewalks	50,000		50,000			
W. Congress from Clay to S. Centerville	387,382					

CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	FYE 2027
209 Cemetery	80,000		250,000			
Foundation Ribbons-Oak Lawn	15,000					
Foundation Ribbons-SMG	15,000					
Maintenance Barn @ Memorial Gardens			250,000			
Oak Lawn Office (Sexton's House) - demolish	50,000					
231 Airport	80,900	106,400	50,000	397,500	493,600	
6 Unit T-Hangar Construction					400,000	
Conduct Airport Layout Plan (ALP) Update				12,500		
Demo of 6 Unit T-Hangar			50,000			
Extend Taxiway D Design/Construction					3,600	
Fuel Master				30,000		
Fuel Tanks - Rem & Repl with Above Ground				275,000		
HVAC for Terminal Building		35,000				
Rehab 1 Airport Rd and Parking Lot					90,000	
Rehab Taxilanes 5 & 6	1,400	17,400				
Rehabilitate Sturgis Aviation Rd/Parking Lot				80,000		
Terminal Building Bathroom Rehab	25,500					
Tree Removal	54,000	54,000				
261 Sturges-Young Center for the Arts	602,600	908,000	740,000	48,000	10,000	
Asbestos Abatement/Replace Insulation	10,000	10,000	10,000	10,000		
Audio Visual Equipment/Projection	30,000	30,000				
Balcony Improvements-handrails/bumpers	35,000					
Bandroom Renovation		50,000				
Barrier Free Entrance Improvements		93,000				
Bathrooms - Upstairs	200,000					
Bathrooms/Dressing Rooms - Downstairs		275,000				
Carpeting - Auditorium	50,000					
Chairs - stackable 600 chairs (300/yr)	25,000					
Coatroom/Concession Renovation		100,000				
Copy Machine	7,500					
Fire Alarm System Upgrades			100,000			
Front Entrance Improvements-Doors etc.		25,000	250,000			
HVAC & Controls					10,000	
Kitchen Floor, Ceiling, Wall		30,000				
Landscape Improvements		30,000		30,000		
Lower Level Renovations	100,000					
Orchestra Pit Cover			30,000			
Presentation Podium	1,000					
Projection/AV Upgrades	65,000	70,000				
Repairs (paint, stage, theater)	45,000	100,000				
Reverse Osmosis System (Combi/Pop)				8,000		
Roofing & Drainage Repairs			175,000			
Security Cameras/Radios		10,000				
Sign - Marquis or Replace Existing		85,000				
Tables 36 x 36 square 35	8,100					
Tables 60" round 50	15,000					
Tables 8ft long 45	11,000					
West St. Entrance/Hallway			175,000			

CITY OF STURGIS

CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	FYE 2027
265 Doyle	235,500	55,000	40,000	199,000		
Air Handling Units				19,000		
Cardio Equipment	50,000			50,000		
Carpeting/Flooring	7,500					
Circuit Room Equipment		40,000				
Furnaces/Air Conditioner	10,000					
Insulation Batting on Upper Level	20,000					
Lighting Upgrades	50,000					
Locker Room Renovation	98,000					
Louvers		15,000				
Roof				130,000		
Weight Room Equipment			40,000			
402 Capital Project	1,020,000					
Splash Pad and Utilities	520,000					
Thurston Woods Park Improvements	500,000					
582 Electric	7,245,000	8,083,800	4,017,300	1,870,000	1,505,000	280,000
<i>City Hall</i>		85,000	300,000		110,000	
City Hall / Library Elevator					110,000	
City Hall Exterior - 10 year rehabilitation		85,000				
City Hall Remodeling			300,000			
<i>Information Technology</i>	90,000	60,000	150,000	30,000	45,000	30,000
Backup arrays	40,000					
Email Hardware						30,000
File Server	30,000		30,000	30,000	30,000	
Network Core			120,000			
Security Cameras Server					15,000	
VM host server		60,000				
VoIP Replacement	20,000					
<i>PSUB</i>	225,000	2,730,000				
Cold Storage Building		200,000				
Generator	225,000					
PSUB - Phase II - Administration Building		2,500,000				
Salt Storage Building Improvements		30,000				
<i>Utility Electric Distribution</i>	1,200,000	825,000	850,000	875,000	900,000	
Integrated Voice Response System & OMS	150,000					
Parking Lot/Streetscapes/UG etc.	150,000					
Pole Mounted VCR - RWE interconnection	100,000					
System Replacement	800,000	825,000	850,000	875,000	900,000	
<i>Utility Electric GIS</i>	15,000			15,000		
Aerial Photography (Every three years)	15,000			15,000		
<i>Utility Electric Hydro</i>	2,365,000	815,000	67,300	500,000		
21482 Dam Rd House Renovate for rental	40,000					
Downstream Boat Launch			67,300			
FERC Part 12 D Inspection		65,000				
Flowage Easements	500,000	500,000				
Hydro Improvements as Recommended	250,000	250,000				
IDF Passage -Fuse Plug and Drain	500,000					
Oxbow Restoration				500,000		
Recreation Improvements (FERC License)	75,000					
Upstream FERC Improvements	1,000,000					

CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	FYE 2027
<i>Utility Electric Street Lights</i>	200,000	200,000	200,000	200,000	200,000	
Annual System Replacement	100,000	100,000	100,000	100,000	100,000	
Street Light Improvements-Street Projects	100,000	100,000	100,000	100,000	100,000	
<i>Utility Electric Substation</i>	1,150,000	1,368,800	2,200,000			
"North Central" Substation Construction			2,000,000			
Central 69 kV Isolation Switch/Breaker		250,000				
R-MAG VCBs Franks Substation		118,800				
Ross RTAC Upgrade	150,000					
Rural Substation	1,000,000	1,000,000				
Southeast S&C Circuit Switchers			200,000			
<i>Utility Electric Transmission</i>	2,000,000	2,000,000	250,000	250,000	250,000	250,000
Replace conductors and Insulators (138 kV)			250,000	250,000	250,000	250,000
Rural Transmission Line	2,000,000	2,000,000				
590 Wastewater	3,086,650	1,208,500	1,843,640	491,700	6,038,925	397,900
Alternative BIOSOLIDS Strategy					5,250,000	
Blower Building Roof Replacement ('86)					55,125	
Building Rehabilitation	35,700					
Chemical Building Lower Roof Replace ('86)				31,500		
Coating and Valve Replacement - LS			272,000			
Collection System Rehab/Street Projects	378,000	350,000	925,000	320,000	325,000	275,000
Control Building MCC - Replace Mini-Split AC	10,000					
Electrical Improvements - LS					408,800	
Headwork's Equipment Rebuild				91,200		
Intermediate Clarifier #1 Mechanism Rehab		325,000				
MCC Replacement (Blower Building)				39,000		
MCC Replacement (Control/Digester Bldg)	233,000					
N. Franks Av Extension	100,000					
Nitrification Tower - Distributor Overhaul	28,000					
Rebuild Primary Clarifier No. 1	187,500					
Rebuild Primary Clarifier No. 2			248,000			
Rebuild Primary Clarifier No. 3		291,000				
Refurbish FINAL Clarifier No. 1	115,000					
Refurbish FINAL Clarifier No. 2	115,000					
Refurbish INTERMEDIATE Clarifier No. 2		121,000				
Rehab 24' TF Recirculation line & Manholes	30,000					
Replace IC Screw Pump & Reducer	390,000					
Replace Make Up Air Units (4)						97,900
Replace MLSS Backup Pumps ('72) (3)	87,920					
Replace Primary Sludge Pump No. 1						25,000
Select LS Telemetry & Controls Replacement		55,000	58,000			
Service Water Line Upgrade			90,640			
Stapleton Development - Lift Station	1,250,000					
Street Sweeping-DRYING BED (40'*80')			250,000			
Trickling Filter #1 - Overhaul	30,030					
Trickling Filter #2 - Overhaul		31,500				
VFD Drives - Upgrades (MLP & NTLP)	96,500					
WW Laboratory UPGRADES		35,000				
WW SCADA System Replacement Server				10,000		

CITY OF STURGIS

CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	FYE 2027
591 Water	1,732,818	2,085,000	550,000	250,000	280,000	250,000
E. Hatch from Prospect to Lakeview		472,000				
Extend to State Line	503,000					
Lead Service Line Replacement	250,000	250,000	250,000	250,000	250,000	250,000
Main St. (Clay to George)			300,000			
N Clay and N Park LSL Replacement		371,000				
N. Franks Av Extension	400,000					
Northside Water Loop	50,000					
Oaklawn #5 Well Cleaning & Pump Overhaul		40,000				
St. Joseph from N. Centerville to Nottawa		752,000				
TW #7 Well Cleaning & Pump Overhaul	40,000					
Valve Turning Tool Hydraulic					30,000	
W. Congress from Clay to S. Centerville	249,818					
Water Tower Beacon	20,000					
Water Tower Interior Painting	200,000					
Water Tower Painting Exterior		200,000				
Water Tower Vent and Relief Valve	20,000					

Motor Vehicle Fund

Capital Outlay in Fiscal Year 2021-2022

Department	Vehicle Description	Budgeted Purchase Price
VEHICLE PURCHASES		
Police	Patrol Vehicle - Charger AWD	35,000
Police	Patrol Vehicle - Charger AWD	35,000
Police/Fire	Utility Vehicle	24,000
Fire	1/2 ton 4x4 Pickup Crew Cab	35,000
Fire	Tanker Truck	100,000
Electric	Van	45,000
Total Vehicle Purchases		274,000
EQUIPMENT PURCHASES		
Electric	Telehandler (replacing prior unit)	100,000
Parks	Mower 52" (Replace spare unit, provide flexibility	13,000
DPS	Sewer Jetter (Carryover)	75,141
Total Equipment Purchases		188,141
LEASE PAYMENT OBLIGATION		
Fire	Pumper/ Rescue 711	37,932
Fire	Pumper/ Rescue 721	36,780
Fire	Ladder 718	93,383
Total Lease Payment Obligation		168,095
TOTAL VEHICLES AND LEASE PAYMENTS		630,236

**CITY OF STURGIS
2021 - 2022
FEE SCHEDULE**

City of Sturgis Fee Schedule 2021-2022

Airport

Airport Use Fees

Engaging in Aircraft Maintenance	\$600.00 per year
Aircraft Sales	\$600.00 per year
Airplane or Heli Rides/Parachute Jumps/etc. (non-special event)	\$600.00 per year
Aircraft Parts & Equipment Sales	\$600.00 per year
Aircraft Radio & Electronics Sales/Services	\$600.00 per year
Flight Charter Operations	\$600.00 per year
T-Hangar Rental (by private owner, aircraft only)	\$600.00 per year

Ground Power Unit

Jump Start	\$50.00 per use
Extended Use	\$50.00 per hour

Hangar Rental

T-Hangar Rental - Ten Unit	\$150.00 per month / \$1,500.00 per year
T-Hangar Rental - Six Unit	\$100.00 per month / \$1,000.00 per year
Transient T-Hangar Rental	\$15.00 per night /six unit \$25.00 per night/ten unit

Land Lease Rent for Hangars

January 1st, 2017 till December 31st, 2031	\$0.09 per square foot
January 1st, 2032 till December 31st, 2046	\$0.12 per square foot

Building / Housing

Building Permit

\$0 - \$1,000 Building	\$20.00
\$1,001 - \$5,000 Building	\$30.00
\$5,001 - \$10,000 Building	\$65.00 + \$10.00 per each additional \$1,000
\$10,001 - \$100,000 Building	\$130.00 + \$7.00 per each additional \$1,000
\$100,001 and Higher	\$910.00 + \$4.00 per each additional \$1,000

City of Sturgis Fee Schedule 2021-2022

Building / Housing (continued)

Plan Review

\$0 - \$10,000 Building	\$25.00
\$10,001 - \$100,000 Building	\$45.00 + \$3.00 per each additional \$1,000
\$100,001 and Higher	\$315.00 + \$1.50 per each additional \$1,000

Rental Fees	Units 1 to 4	Units 5+
Rental Registration Fee	\$20.00 per unit	\$15.00 per unit
Rental Inspection	\$50.00 per unit	\$45.00 per unit

Other Fees

Construction Board of Appeals	\$100.00
Additional Inspection Fee	\$100.00

Cemetery Department

Lots	Full Rate	Resident Rate
Oak Lawn	\$898.00	\$718.00
Memorial Gardens	\$827.00	\$662.00
Cremation Section	\$432.00	\$346.00
Babyland	\$314.00	\$251.00
Block ZZ in Oak Lawn includes foundation ribbon (4'x2' single)	\$1,281.00	\$1,110.00

Grave Opening	Full Rate	Resident Rate
Weekday	\$663.00	\$530.00
Saturday	\$812.00	\$650.00
Disinterment	\$1,624.00	\$1,299.00

Cremation Opening	Full Rate	Resident Rate
Weekday	\$221.00	\$177.00
Saturday	\$443.00	\$354.00
Weekday with Vault	\$355.00	\$284.00
Saturday with Vault	\$497.00	\$398.00
Disinterment (cremation)	\$250.00	\$200.00
Disinterment with Vault (cremation)	\$442.00	\$354.00

City of Sturgis Fee Schedule 2021-2022

Cemetery Department (continued)		
Baby Burial	Full Rate	Resident Rate
Interment	\$221.00	\$177.00
Saturday Interment	\$276.00	\$221.00
Disinterment	\$383.00	\$306.00
Foundations		
Markers	\$0.34 per top sq. in.	
Monuments	\$0.39 per top sq. in.	
Mausoleum (Oaklawn and Memorial Gardens)	Full Rate	Resident Rate
Crypt	\$2,658.00	\$2,126.00
Interment	\$118.00	\$94.00
Lettering	\$414.00	\$414.00
Disinterment	\$295.00	\$236.00
Columbarium (Oaklawn and Memorial Gardens)	Full Rate	Resident Rate
Single / Double Niche	\$1,713.00	\$1,370.00
Interment for One (1)	\$72.00	\$58.00
Interment for Two (2)	\$148.00	\$118.00
Disinterment	\$148.00	\$118.00
Other Fees	Full Rate	Resident Rate
Overtime Services	\$130.00 per hour	
Deed Duplicate	\$22.00	\$22.00
Transfer Deed	\$83.00	\$83.00
Clerk / Treasurer		
NSF Check	\$25.00	
Marriage by the Mayor	\$50.00	
Photocopies	\$1.00 + \$0.25 per additional page	
Notary Services (Non-City Business)	\$5.00	
Compost Site Pass (Non-City)	\$35.00	
Temporary Business License - Annual	\$50.00	
Temporary Business License - One Day	\$25.00	

City of Sturgis Fee Schedule 2021-2022

Clerk / Treasurer (continued)

Mobile Vending Unit License - Annual	\$200.00
Mobile Vending Unit License - One Day	\$25.00
Solicitor and Peddler Background Check	City Cost
Mobile Vending Unit Layout Plan - Use of Certified MVU Site	\$0.00
Mobile Vending Unit Layout Plan - Multiple Use Site Plan	\$125.00 per Vendor
Mobile Vending Unit Layout Plan - One-Time Site Plan	\$25.00 per site plan, per occurrence
Precious Metals Permit	\$10.00
Pawn Broker Permit	\$25.00
Taxi Cab Permit	\$25.00
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page

Doyle Community Center

One Year Memberships

Full Service Family	\$1,159.00
Full Service Adult	\$773.00
Family	\$695.00
Adult	\$464.00
Senior Couple	\$487.00
Senior Individual	\$325.00
Senior Walking Individual	\$166.00
Senior Walking Couple	\$249.00
Young Adult age 24 and under	\$335.00
Track Only	\$237.00

Six Month Memberships

Full Service Family	\$811.00
Full Service Adult	\$541.00
Family	\$487.00
Adult	\$325.00
Senior Walking Individual	\$116.00
Senior Walking Couple	\$174.00
Young Adult age 24 and under	\$235.00
Track Only	\$166.00

City of Sturgis Fee Schedule 2021-2022

Doyle Community Center (continued)

Three Month

Full Service Family	\$464.00
Full Service Adult	\$309.00
Family	\$278.00
Adult	\$186.00
Senior Couple	\$195.00
Senior Individual	\$130.00
Young Adult age 24 and under	\$134.00
Track Only	\$95.00

Engineering

Right of Way Permit	None
Street Cutting Permit	\$50.00
Plan Copies - 6 sq ft or less per sheet	\$5.00 / sheet
Plan Copies - greater than 6 sq ft per sheet	\$1.00 / sq ft
1946 Aerials	\$1.00 / page

Events

Non-Profit (501c3) Event Requests for City Support	\$1,000.00 in non-overtime labor waived
Event Fees for Equipment Usage	\$50.00 per item used + \$100.00 Refundable Deposit
Event Labor Fees	Average per-hour wage
Event Fees for Use of Utilities	\$10.00 per utility

Fire Department

Fire Report	\$7.00
Videotape	\$12.00 + cost of tape
Hazmat Labor & Benefits	Time & Material
Hazmat On-Call	\$10.00 per hour
Hazmat Equipment Charge	Time & Material
Hazmat Environmental Clean-Up Service	Clean-up cost + 10%

City of Sturgis Fee Schedule 2021-2022

Fire Department (continued)

Property Inspection (First Time)	N/A
Second Inspection	N/A
Third Inspection	N/A
Fourth Inspection	N/A
Hydrant Test	N/A
False Alarm (First & Second)	N/A
False Alarm (Three or more times)	\$50.00
Structure Fire Costs	N/A
Auto Fire Costs	N/A
SCBA/SCUBA Air Fill	\$10.00
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page

Geographic Information System (GIS)

Zoning Map	\$15.00
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Aerial Photographs

8.5" X 11"	\$5.00
11" X 17"	\$10.00
18" X 24"	\$15.00
24" X 36"	\$25.00
36" X 48"	\$40.00
Color Aerial Photo (Per Section - Digital Copy)	\$25.00
Black & White Aerial (Per Section - Digital Copy)	\$10.00

Custom Mapping

Hourly Rate	\$50.00 per hour
Minimum Charge	\$25.00

Parks Department

Shelter/Pavilion Reservation	\$40.00
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Franks Park Usage Fees (not required if Pay for Play)	Non-Residents	City Residents
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Use of Fields (0-4 hours)		
First Two (2) Fields (each)	\$60.00	\$40.00
Additional Fields (each)	\$30.00	\$20.00
Use of Fields (more than 4 hours): Additional Cost per Field		\$10.00
Event Rate: Use of all Fields, All Day	\$300.00	\$200.00
Security / Cleaning Deposit (refundable)		\$100.00

City of Sturgis Fee Schedule 2021-2022

Planning / Zoning

Temporary Structure	\$75.00
Special Land Use Request	\$150.00
Class A Non-Conforming Use	\$75.00
Lot Combination	\$75.00
Land Division	\$150.00
Boundary Line Adjustment	\$150.00
Rezoning	\$400.00
Zoning Variance Request	\$150.00
Zoning Certification Letter	\$500.00
Commercial/Industrial Site Plan Review	\$500.00
Major Site Plan Revision	\$500.00
Minor Site Plan Revision	\$175.00

Medical Marihuana

Permit Application Document Review Fee	\$500.00
Permit Application Fee	\$4,500.00
Stacked Permit Application Fee-Minor	\$500.00
Stacked Permit Application Fee-Major	\$2,500.00
Renewal Permit Fee	\$5,000.00
Renewal Stacked Permit Fee	\$500.00
Permit Transfer Review Fee	\$2,500.00

Adult Use Recreational Marihuana

Marihuana Establishment Application Document Review Fee	\$500.00
Marihuana Establishment Application Fee	\$4,500.00
Stacked License Application Fee-Minor	\$500.00
Stacked License Application Fee-Major	\$2,500.00
Renewal License Fee	\$5,000.00
Renewal Stacked License Fee	\$500.00
License Transfer Review Fee	\$2,500.00

City of Sturgis Fee Schedule 2021-2022

Police Department

Animal Pickup	\$28.00
Accident/Incident Report	\$7.00
Photos (Per Disk)	\$10.00
Local Records Check	\$11.00
Notary Service (Non-City Business)	\$5.00
Funeral Escort	\$65.00
Money Escort	\$31.00
Other Police Escort	\$65.00
Twenty-Four Hour Liquor License	\$25.00
Liquor License (New or Transfer)	\$110.00
Vehicle Inspection (New or Used)	\$8.00
Abandoned Vehicle	\$30.00
Arrest (Without Accident/Without Blood Test)	\$120.00
Arrest (With Accident/Without Blood Test)	\$145.00
Arrest (Without Accident/With Blood Test)	\$200.00
Arrest (With Accident/With Blood Test)	\$255.00
False Alarm (Four or More Per Year)	\$35.00
Bicycle License	\$1.00
Vehicle Impound Administration Fee	\$30.00
Copy of Fingerprints	\$15.00
Fingerprint Processing	\$64.50
Precious Metals	\$50.00
Preliminary Breath Test (Court Ordered)	\$7.00
Warrant Processing Fee	\$10.00
Bicycle Impound per Day (Min.-5 Days/Max.-30 Days)	\$1.00
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page

Recreation

Pay for Play

Pay for Play Fee (Per Person)	\$10.00
Non-Resident Fee (Additional Per Non-Resident)	\$5.00

City of Sturgis Fee Schedule 2021-2022

Utilities - Electric Department

Administrative Fee for Payments Received within 15 Hours of Scheduled Disconnection for Non-Payment or NSF at the Meter	\$25.00
Connection - New Account	N/A
Connection - Existing Account (Regular Hours)	\$20.00
Connection - Commercial/Industrial	\$300.00
Disconnect - Regular Hours at the Meter	\$20.00
Disconnect - Non-Payment or NSF at the Meter	\$60.00
Disconnect - At the Pole, Transformer, etc.	\$150.00
Reconnect - At the Pole, Transformer, etc.	\$300.00
Deposit - Residential	\$100.00
Deposit - Commercial/Industrial	Three (3) times the estimated monthly usage
Delivery of Final Notice	\$15.00
DTA Opt-out Enrollment Fee	\$135.00
DTA Opt-out monthly fee for reading and processing bills	\$30.00
Joint Use Fee - Pole Attachment - Telecom	\$10.76 per year per attachment
Joint Use Fee - Pole Attachment - Cable	\$10.78 per year per attachment
Joint Use fee - Conduit Use	\$0.56 per year per foot per cable
Late Payment Fee on Unpaid Balance	2% per month
Meter Testing Fee	\$50.00
NSF Fee	\$25.00
Pole Setting Fee for Security Lights	\$150.00
Service Tampering Fee	\$150 plus applicable charges
Temporary Service	\$150.00

City of Sturgis Fee Schedule 2021-2022

Utilities - Wastewater

Tap Fees:

Sewer Tap (4-Inch Pipe)	\$1,300.00
Sewer Tap (6-Inch Pipe)	\$1,350.00

Connection Fees* (New and Added Services):

*see utility terms & conditions for details

5/8" Meter (not available for new construction)	\$390.00
3/4" Meter	\$562.00
1" Meter	\$998.00
1 1/2" Meter (meter size no longer available)	\$2,246.00
2" Meter	\$3,994.00
3" Meter	\$8,986.00
4" Meter	\$15,974.00
6" Meter	\$35,942.00
8" Meter	\$63,898.00
10" Meter	\$99,840.00
12" Meter	\$143,770.00

Miscellaneous Fees:

Sewer Connection Inspection	\$25.00
Sewer Cleaning	Time & Materials + \$250 Min.
Wastewater Discharge Permit (Application Fee)	\$25.00
Wastewater Discharge Permit: Food Establishment	\$150.00
Wastewater Discharge Permit: Industrial	\$200.00
Wastewater Discharge Permit Renewal	\$80.00
Annual Inspection & Review	\$120.00
Notice of Violation	\$60.00
Notice of Non-Compliance	\$133.00
Consent Order	\$300.00 + Applicable Charges
City Sampling	\$40.00 per hour

Laboratory Test Fees:

Administer Outside Tests	\$40.00
Phosphate	\$50.00
Suspended Solids	\$16.00
pH Test	\$5.00
BOD	\$31.00

City of Sturgis Fee Schedule 2021-2022

Utilities - Water

3/4" Water Service Tap	\$800.00
1" Water Service Tap	\$850.00
2" Water Service Tap	Time & Materials + inspection fee
4" Water Service Tap	Time & Materials + inspection fee
6" Water Service Tap	Time & Materials + inspection fee
8" Water Service Tap	Time & Materials + inspection fee

Connection Fees* (New and Added Services):

*see utility terms & conditions for details

5/8" Meter (not available for new construction)	\$676.00
3/4" Meter	\$1,014.00
1" Meter	\$1,690.00
1 1/2" Meter (meter size no longer available)	\$3,380.00
2" Meter	\$5,408.00
3" Meter	\$10,140.00
4" Meter	\$16,900.00
6" Meter	\$36,588.00
8" Meter	\$65,044.00

Meter Service Charge:

5/8" Meter	N/A
3/4" Meter	\$230.00
1" Meter	\$340.00
2" Compound Meter	\$1,800.00
Over 2" Meters	Varies with meter size

Other Fees:

Water Service/Meter Tampering Fee	\$150.00
Water Connection Inspection	Included in tap fee
Re-Inspection	None
Hydrant Use	\$25.00 + metered volume
Water Service Turn ON - Customer Requested	\$15.00
Water Service Turn OFF - Customer Requested	\$25.00
Water Service Turn OFF - Non-Payment	\$45.00
Water Surcharge for Turn ON & OFF - November 1 to April 15th	\$40.00
Water Service Valve Location	\$20.00
Appointment No-Show	\$20.00
High Bill Service Call	None